

REPUBLIC OF RWANDA



ROAD MAINTENANCE FUND

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RMF ANNUAL PROGRESS REPORT

Period: 1ST July 2015 - 30Th June 2016

July 2016

FOREWORD OF THE DIRECTOR GENERAL

The Road Maintenance Fund (RMF) is a public Institution established by Law N° 49/2013 of 28/06/2013 and Law N° 12bis/2014 of 19/05/2014 modifying and completing Law N° 49/2013.

Its mandate is to receive, effectively manage and disburse funds for the maintenance of public roads network in Rwanda with excellence in accordance with the regulations in place.

Ever since its establishment in 1998, the Road Maintenance Fund has achieved significant progress with regards to funding road maintenance, in spite of limited resources currently available.

The purpose of this report is to show the progress on the implementation of Road Maintenance Fund in Rwanda for the period starting from 1st July 2015 and ending 30th June 2016. This report is intended to inform our stakeholders and the public on the progress made in road maintenance funding, the management of the fund and the challenges that we face.

From the time of its creation until now, RMF has recorded significant achievements in terms of road maintenance and bridge rehabilitation. Unfortunately, these achievements are at a modest level in comparison to general maintenance needs throughout the country. This modest level is the consequence of insufficiency of funds and lack of execution competence of contractors.

Efforts should be made in order to increase funds through exploiting all resources as prescribed by law, to take into consideration present working load of contractors before awarding a new contract, classification of contractor and assign them specific contract in accordance with their classes and finally to speed up the procurement processes and to make a good choice in selection of contractors to be awarded the road maintenance tender.

Nociata MUKAMURENZI

Director General

Road Maintenance Fund

1. INTRODUCTION

1.1 RMF operation framework

The Road Maintenance Fund (RMF) is a public Institution established by Law N° 49/2013 of 28/06/2013 and Law N° 12bis/2014 of 19/05/2014 modifying and completing Law N° 49/2013.

Its mandate is to receive, effectively manage and disburse funds for the maintenance of public roads with excellence in accordance with the regulations in place.

Therefore, Road Maintenance Fund ensures funding for road maintenance on the basis of an annual program of activities established by the Ministry in charge of roads and bridges and approved by the Cabinet Meeting on one hand, and by all the entities responsible for managing road infrastructures on the other hand.

Road Maintenance Fund carries out payment for road maintenance activities, monitoring, and technical as well as financial audits.

The Ministry of Infrastructure (MININFRA) is responsible for the overall formulation of policies for the road sector, as well as the implementation of road sector strategies. Formally it is responsible for the overall management of the classified road network.

According to the Law number 55/2011 of 14/12/2011 governing roads in Rwanda; roads are defined into four categories namely: National roads, Districts and City of Kigali roads and that of other urban areas - Class I; Districts and City of Kigali roads and that of other urban areas – Class II and Specific roads. The table below presents types of roads, and their classification in terms of length in kilometres.

Table 1: Road types and classification

Type of Roads	Length (km)
Classified Roads	
Total Paved National Roads	1,210.851
Total Unpaved National Roads	1,537.984
Total Unpaved District Roads Class 1	3,848
Total Classified Roads Class 1	6,597
Kigali City Roads	
Total paved roads in Kigali City	153
Total unpaved roads in Kigali City	864
Total Kigali City Roads	1,017
Rural District Roads Class 2	6,386
Total Roads in Rwanda	14,000

As specified by LAW N°55/2011 OF 14/12/2011 GOVERNING ROADS IN RWANDA in its article 6 and article 8, Road Maintenance Fund has the responsibilities of funding the maintenance of National Roads and Districts Roads – Class One.

According to article 3 of the Law N°49/2013 of 28/06/2013 Establishing Road Maintenance Fund (RMF) and Determining its Mission, Organisation and Functioning, RMF shall have the main task of receiving, managing and the disbursement of funds for the maintenance of national, Districts and Kigali City roads - Class One determined by an order of the Ministry in charge of roads.

RMF ensures funding of road maintenance on the basis of an annual programme of activities prepared by Rwanda Transport Agency (RTDA), the Kigali City Council and the District authorities (maître d’oeuvre).

The responsible authorities for the maintenance of classified road are:

- ◆ For National Roads (NR): Rwanda Transport Development Agency (RTDA).
- ◆ For District Roads (DR): An individual executive committee of 30 districts, governed by the directorate of infrastructure.
- ◆ For City of Kigali Roads (Voiries de Kigali-VK): City of Kigali Council, Infrastructure Department.

1.2 Road sector financing

In usual circumstances, RMF would finance emergency works, routine maintenance (comprising routine and recurrent maintenance) and periodic maintenance. Rehabilitation works and reconstruction works would be financed by the development budget.

Figure 1 shows the distribution scheme between the development and the recurrent budget.

Maintenance categories	Budget allocation
Reconstruction works	Development Budget
Rehabilitation works	
	MININFRA
Periodic Maintenance	RMF
Routine maintenance	
Emergency Maintenance	
	Recurrent Budget

1.3 RMF financial resources (recurrent budget)

Article 12 of Law n° 49/2013 of 28/06/2013 establishing Road Maintenance Fund (RMF) and determining its mission, organization and functioning is modified and complemented as follows: “The property of RMF shall comprise movables and immovables. It shall come from the following sources:

- ✓ the State budget allocation;
- ✓ State or partners’ subsidies;
- ✓ Funds from activities performed by RMF;
- ✓ proceeds from its property;
- ✓ road user charge levied on gas oil and petrol;
- ✓ road toll levied on foreign registered vehicles;
- ✓ compensation for damages caused to the national road network;
- ✓ loans to RMF approved by the Minister in charge of Finance;
- ✓ donation and bequests;
- ✓ property formerly owned by FER.

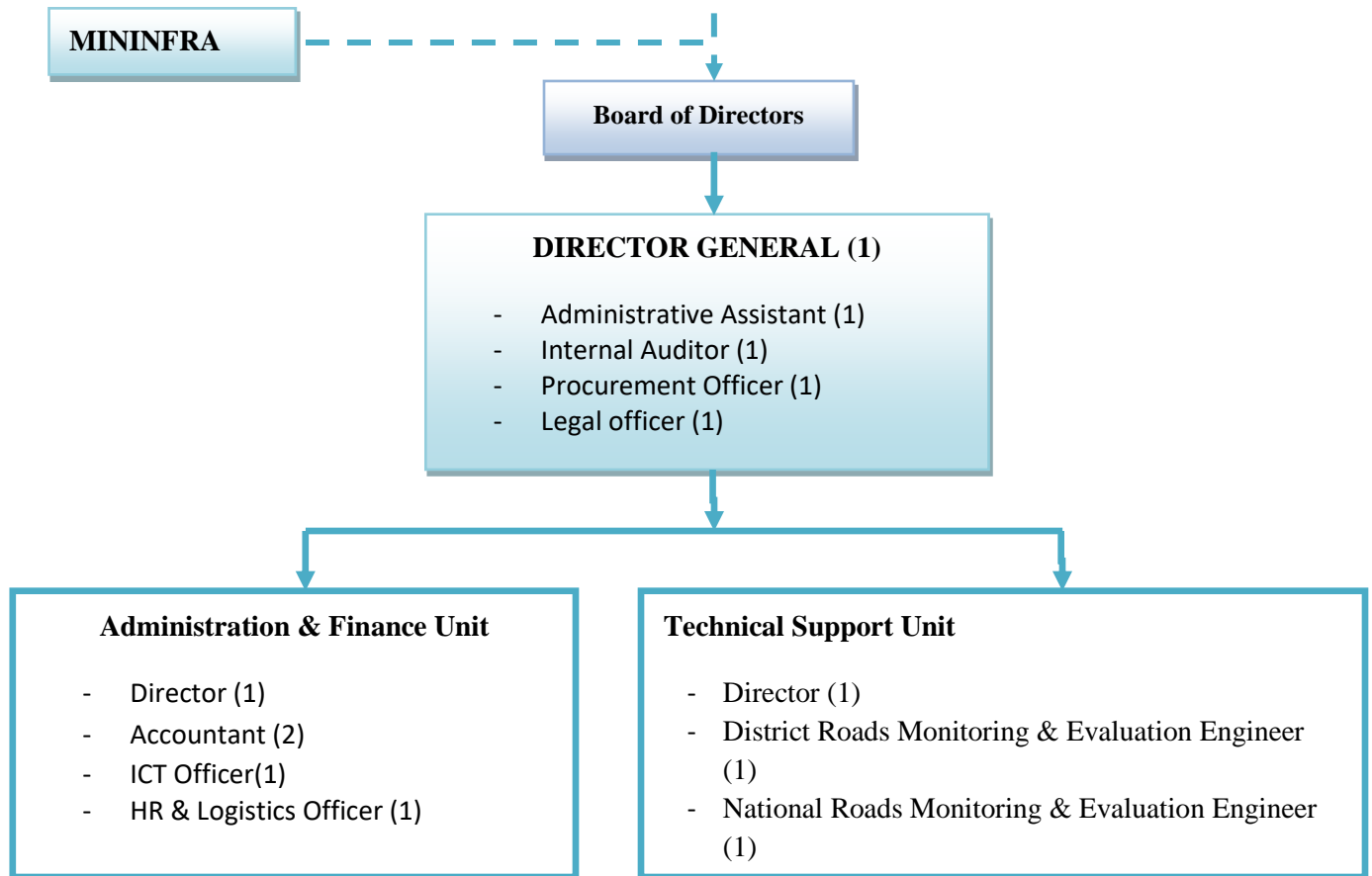
The current revenues of the Road Fund are derived from (i) a petrol and diesel levy (at present 83 FRW per litre (€ 0.1) for both petrol and diesel effective from July 01st,2015), which is about 72 % of the revenues, (ii) a road toll (based on COMESA regulations) charged on foreign heavy vehicles (28 % of fund revenues).

Revenues from fuel levy and road toll levied on foreign registered vehicles are collected by Rwanda Revenue Authority (RRA) and transferred into the Road Maintenance Fund account held in the Central bank of Rwanda (BNR).

1.4 Organisational structure

RMF is administered by a Board of Directors and is headed by a Director General being secretary of the Board of Directors. Seven members of the Board of Directors are appointed by an order of the Prime Minister.

According to the current organisation structure, twelve (12) positions are put in place to carry out the attributions and tasks assigned to RMF (see organisation scheme in Figure 2 below).



2. IMIHIGO RESULTS FOR FISCAL YEAR 2015-2016

Output	Indicator and Baseline	Quarterly targets	Activities to deliver output	Progress Report Q4
Output 1: Collection of resources for maintenance of National Roads and District Roads Class one.	Collection of twenty five billion (25,000,000,000 FRW) per year Baseline: Eight billion (8,000,000,000 FRW) for ongoing projects that will be carried forward	Quarter 1: 6,250,000,000 FRW Collected Quarter 2: 12,500,000,000 FRW collected Quarter 3: 18,750,000,000 FRW collected Quarter 4: 25,000,000,000 FRW collected	<ul style="list-style-type: none"> - Closely work with Rwanda Revenue Authority to ensure that the funds are collected efficiently - To ensure that all the sources of funds provided by the law are maximized - Regular reporting on revenues collection - To put in place systems to ensure optimum revenue collection. 	At the end of June 2016, RMF has collected the total amount equal to 39,182,035,640 FRW . This amount includes the City of Kigali contribution equal to 1,200,000,000 FRW for Strategic Maintenance Project.
Output 2: Funding National Roads Maintenance programme executed by Rwanda Transport Development Agency	Payment of 22,372,084,958 FRW on road maintenance projects executed by RTDA	Quarter 1: 6,000,000,000 FRW paid on RTDA road maintenance projects. Quarter 2: 11,500,000,000 FRW paid on RTDA road maintenance projects. Quarter 3: 17,000,000,000 FRW paid on RTDA road maintenance projects. Quarter 4: 22,372,084,958 FRW paid on RTDA road maintenance projects.	<ul style="list-style-type: none"> - Approval and signature of road maintenance contracts - Verification and payment of invoices - Regular reporting on funds disbursements 	At the end of June 2016, RMF has paid a total amount equal to 26,872,220,885 FRW on RTDA road maintenance projects
Output 3: Funding City of Kigali roads maintenance programme	Payment of 8,806,250,000 FRW on City of Kigali road maintenance projects. Baseline: 0 Frw	Quarter 1: 2,500,000,000 FRW paid on City of Kigali road maintenance projects. Quarter 2: 4,500,000,000 FRW paid on City of Kigali road maintenance projects. Quarter 3: 6,500,000,000 FRW paid on City of Kigali road maintenance projects. Quarter 4: 8,806,250,000 FRW paid on City of Kigali	<ul style="list-style-type: none"> - Elaboration and signature of a performance contract with City of Kigali - Approve and signature of road maintenance contracts - Verification and payment of invoices - Regular reporting on funds disbursements 	At the end of June 2016, RMF has paid a total amount equal to 11,431,927,674 FRW on City of Kigali road maintenance projects

Output	Indicator and Baseline	Quarterly targets	Activities to deliver output	Progress Report Q4
		road maintenance projects.		
Output 4: Funding routine maintenance of National Roads and Districts Roads Class One through earmarked transfers to Districts	Transfer of 1,200,000,000 FRW to thirty Districts for Routine maintenance of National Roads and District Roads Class one to be performed by community Associations.	<p>Quarter 1: 400,000,000 FRW transferred to Districts</p> <p>Quarter 2: 700,000,000 FRW transferred to Districts</p> <p>Quarter 3: 1,000,000,000 FRW transferred to Districts</p> <p>Quarter 4: 1,200,000,000 FRW transferred to Districts</p>	<ul style="list-style-type: none"> - Elaboration and signature of Earmarked Transfers' Memorandum of Understanding with thirty Districts - Verification and approval of reports from the Districts on the use of Earmarked transfers. - Transfers of funds to Districts which fulfil the requirements. 	<ul style="list-style-type: none"> - At the end of June 2016, RMF has transferred 818,776,070 FRW to Districts. - During the financial year 2015 – 2016, twenty nine Districts have returned the signed MoU
Output 5: Thirty Districts trained on the policy and reporting of routine maintenance of national roads and district roads class one through community association	Indicator: Number of Districts reporting on time	<p>Quarter 1: Thirty districts sign the earmarked transfers MoU</p> <p>Quarter 2: Fifteen districts reporting on time</p> <p>Quarter 3: Twenty five districts reporting on time</p> <p>Quarter 4: Thirty districts reporting on time.</p>	<ul style="list-style-type: none"> - Organize workshop with Districts engineers to train them on the policy of routine maintenance by community association and reporting system - Regular visits to districts to provide technical assistance in regular reporting 	<ul style="list-style-type: none"> - Twenty nine districts have signed MoUs and returned them to RMF for filing. - Twenty nine Districts have received the funds transfers as they reported on time
Output 6: Road Maintenance Institutional staff training	Indicator: Number of staff trained	<p>Quarter 1: Training opportunities and support identified</p> <p>Quarter 2: One staff trained</p> <p>Quarter 4: Two staff trained</p>	<ul style="list-style-type: none"> - Work with stakeholders to provide training support - Send staff for training - Ensure that trained staff transfer the acquired knowledge to entire management of invoices - Regular reporting on funds disbursements. 	<ul style="list-style-type: none"> - Opportunity was identified through Rwanda Feeder Roads Development Project funded by World Bank / IDA and JICA - Three staff were trained by RIAM through MIFOTRA capacity building program by Gisagara District, the other one by

Road Maintenance Fund has almost achieved all the targets set for the financial year 2015-2016. The overall performance is good.

3. MAIN STATISTICS AND ACHIEVEMENT OF FISCAL YEAR 2015-2016

3.1. PLANNING FOR THE BUDGET YEAR 2015 – 2016

The table below shows the planned disbursements for the budget year 2015– 2016.

	Description	RTDA	Districts	City of Kigali Roads	Total (RWF)	%
1	Strategic maintenance	-	-	5,306,250,000	5,306,250,000	16.08
2	Routine maintenance	-	1,200,000,000	-	1,200,000,000	3.64
3	Periodic maintenance	9,862,766,820	-	-	9,862,766,820	29.89
4	Emergency maintenance	1,500,000,000	-	-	1,500,000,000	4.55
5	Recurrent maintenance	7,797,918,137	-	2,265,000,000	10,062,918,137	30.49
6	Study, planning & supervision	1,557,100,000	-	410,000,000	1,967,100,000	5.96
7	Bridge maintenance	1,800,000,000	-	-	1,800,000,000	5.45
8	Expropriations	300,000,043	-	301,000,000	601,000,043	1.82
9	FER Administration				700,000,000	2.12
	Total (RWF)				33,000,035,000	100

3.2. PERFORMANCE REPORT

The performance report shows the disbursements on road maintenance activities during the financial year 2015– 2016 vis a vis the planned activities

	Description	RTDA (In millions)	Districts (In millions)	City of Kigali Roads (In millions)	Total Planned (RWF) (In millions)	Total Paid in 2014-2015 (In millions)	Execution %
1	Strategic maintenance	-	-	5,306.25	5,306.25	6,446.31	121.485
2	Routine maintenance	-	1,200	-	1,200	818.776	68.232

3	Periodic maintenance	9,862.776	-	-	9,862.776	11,646.539	118.086
4	Emergency maintenance	1,500	-	-	1,500	3,771.289	251.419
5	Recurrent maintenance	7,797.918	-	2,265	10,063.918	7,728.50	76.794
6	Study, planning & supervision	1,557.1	-	410	1,967.1	1,015	51.616
7	Bridge maintenance	1,800	-	-	1,800	5,486.546	304.808
8	Expropriations	300	-	301	601	1,654.86	275.35
	Total (RWF)				31,296	38,567.82	

i. RTDA PROJECTS

Maintenance Type	Number of contracts	Total Contract amount (In millions)	Amount Paid before period of report (In millions)	Paid in period of report (In millions)	Total amount paid (In millions)	Balance (ongoing projects) (In millions)
Paved						
01 Strategic maintenance	0	-	-	-	-	-
02 Routine maintenance	0	-	-	-	-	-
03 Periodic and recurrent maintenance	11	47,849.6469	11,796.264	20,854.046	32,650.31	15,199.152
04 Emergency works	13	21,175.91	7,614.078	5,075.282	12,689.36	8,486.54
06 Study & planning and supervision of works	12	3,198.602	1,399.056	1,015.264	2,444.32	754.27
07 Bridges	0	-	-	-	-	-
Sum:	36	72,244.16	20,809.4	6,665.5	47,783.99	24,439.96

ii. CITY OF KIGALI PROJECTS

Maintenance Type	Number of contracts	Total Contract amount (In millions)	Amount Paid before period of report (In millions)	Paid in period of report (In millions)	Total amount paid (In millions)	Balance (ongoing projects) (In millions)
Paved						
01 Strategic	7			11,431.92	14,194.64	26,054.053

maintenance and Periodic maintenance		40,248.693	2,762.72			
02 Routine maintenance	0	-	-	-	-	-
04 Emergency works	0	-	-	-	-	-
06 Study & planning and supervision of works	10	794.903	130.28	191.535	321.81	473.090
07 Bridges	0	-	-	-	-	-
Sum:	20	41,043.60		11,623.46	14,516.45	26,527.14

iii. TRANSFERS TO DISTRICTS

Maintenance Type	Number of contracts	Total Contract amount (In millions)	Amount Paid before period of report (In millions)	Paid in period of report (In millions)	Total amount paid (In millions)	Balance (In millions)
Paved: 1,210.851Km						
02 Routine maintenance	30	490.4	-	334.63	334.63	115.77

Maintenance Type	Number of contracts	Total Contract amount (In millions)	Amount Paid before period of report (In millions)	Paid in period of report (In millions)	Total amount paid (In millions)	Balance (In millions)
Unpaved: 1,752.049Km						
02 Routine maintenance	30	709.6	-	484.14	484.14	225.45

The performance report shows that Road Maintenance Fund has disbursed a total amount equal to thirty eight billion five sixty seven million eight hundred twenty one thousand thirteen Rwandan Francs (**38,567,821,013RWF**) on road maintenance activities out of thirty three billion Rwandan Francs (33,000,000,000 RWF) provided in the 2015– 2016 Action Plan, without taking into consideration the advance payments. This means a budget execution rate of **one hundred and two point six percent 116.87%.**

4. OTHER IMPORTANT EVENTS OF THE YEAR 2015 – 2016

During the financial year 2015 – 2016 in Road Maintenance Fund, some staff left the institution while other new staff joined.

5. HUMAN RESOURCE

NUMBER OF STAFF AT THE END OF THE FISCAL YEAR

1	MUKAMURENZI Nociata	Director general
2	NYAKANA Johnson	Director of finance and administration
3	BAGANIZI Emile Patrick	Ag. Director of Technical Support Unit
4	BATAMURIZA Josephine	Internal Auditor
5	GATORE Venant	Procurement Officer
6	UWIMANA Théophile	ICT Officer
7	MUSHIMIYIMANA Olive	Expenditure accountant
8	NTARINDWA Eugene	Revenue accountant
9	NDIKUBWIMANA Jean de Dieu	M&E Engineer
10	MUSENGAYIRE Emilie	Administrative assistant

NUMBER OF PERSON LEFT THE ORGANIZATION

1	BAGANIZI Emile Patrick	Ag. Director of Technical Support Unit
2.	NGIRUMWE James	Legal Officer

NUMBER OF STAFF RECRUITED DURING THE YEAR

1	MUZUNGU Gerard	Legal Officer
2	USABYINGABIRE Speciose	Human Resource Officer

6. MAIN CHALLENGES AND PROPOSED SOLUTIONS

6.1 MAIN CHALLENGES

During the financial year 2015 – 2016, the main challenges faced are:

- Delaying projects: When the projects execution are not completed on the planned time and invoices paid in the budgeted year, it affects the planning for the coming years as the committed funds on these projects have to be shifted.
- For the earmarked funds to be transferred to Districts for routine maintenance of national roads and district roads class one by community associations, the Districts delay in providing quarterly activities reports and this affects the transfer of the following batches.
- The roads maintenance needs are higher than the Road Maintenance Fund resources.

6.2 PROPOSED SOLUTIONS

- The executing agencies of maintenance projects (RTDA and City of KIGALI) should put much emphasis on the projects monitoring so that the projects are completed on time and invoices sent to RMF timely. If not completed on time, the delaying companies should be penalized.
- The respective Districts should provide quarterly activities and financial reports on routine maintenance on time so that the next batch of funds should be transferred. The Districts are being trained on this policy so that the reporting system is improved.
- The Road Maintenance Fund should be subsidized by the Government to be able to fund all the required road maintenance activities. Meanwhile, the planning of road maintenance activities has to be in line with the available funds.

7. AGENDA OF ACTIVITIES FOR NEW FISCAL YEAR 2016 – 2017

During the next fiscal year 2016 – 2017, Road Maintenance Fund is planning to collect a total amount of thirty five billions Rwandan Francs 35,000,000,000 RWF) from fuel levy and road toll. These collected funds will be added to the available funds on RMF account which will be carried forward and the next annual budget will be forty billion Rwandan Francs (40,000,000,000 RWF).

These funds will be disbursed as follows:

- Rwanda Transport Development Agency (RTDA) road maintenance projects: Twenty thirty billion Rwandan Francs (30,000,000,000 RWF).
- City of Kigali road maintenance projects: Eight billion one hundred and sixty six million four hundred six thousand two hundred five Rwandan Francs (8,166,406,205 RWF).
- Transfers to Districts for routine maintenance of national Roads and District Roads Class one: One billion two hundred million Rwandan Francs (1,200,000,000 RWF).
- Road Maintenance Fund Secretariat: Six hundred twenty one million six hundred sixty five thousand and forty two Rwandan Francs (621,665,042 RWF).

**ANNEX 1: DETAILS OF DISBURSEMENTS ON FUNDED
PROJECTS DURING THE FINANCIAL YEAR 2015 –
2016.**

PROGRESS REPORT ON ROAD MAINTENANCE PROJECTS FUNDED BY ROAD MAINTENANCE FUND (RMF) BY THE END OF JUNE 2016

1. RWANDA TRANSPORT DEVELOPMENT AGENCY (RTDA) PROJECTS

1.1. WORKS

S N°	CONTRACT NUMBER	PROJECT	CONTRACTOR	REVISED CONTRACT AMOUNT	PAYMENTS DONE STARTING JULY 2015	CUMULATIVE PAYMENTS UP TO END OF JUNE 2016	BALANCE TO BE PAID TO THE CONTRACTOR	DISBURSE MENT RATE END OF JUNE 2016	COMMENTS
1	RMF/2010 - 2011/08	Periodic maintenance of Kazabe - Rutsiro - Gashubi earth road	EUR	3,392,802,054	359,483,460	3,029,539,447	363,262,607	89.29%	✓ Project completed through litigation process, no formal handover of the project yet. ✓ Final account paid ✓ Retentions not yet paid
2	RMF/2010 -2011/66	Rehabilitation and periodic maintenance of Nyakinama – Satinsyi earth road	ERGECO	1,417,408,547	44,634,075	1,415,098,368	2,310,179	99.84%	✓ Project completed and provisional handover done on March 31 st , 2015. ✓ Final account paid ✓ Retentions not yet paid
3	RMF/2011 -2012/64	Execution of periodic maintenance works of Rwamagana - Zaza road (28 km)	JV ENC - BUILDAF RICA	2,214,878,012	73,700,000	2,163,285,531	51,592,481	97.67%	✓ Project completed and provisional handover done on April 18 th , 2016. ✓ The contractual completion date was June 09 th , 2014. ✓ Final account not yet paid ✓ Retentions not yet paid

S N°	CONTRACT NUMBER	PROJECT	CONTRACTOR	REVISED CONTRACT AMOUNT	PAYMENTS DONE STARTING JULY 2015	CUMULATIVE PAYMENTS UP TO END OF JUNE 2016	BALANCE TO BE PAID TO THE CONTRACTOR	DISBURSE MENT RATE END OF JUNE 2016	COMMENTS
4	RMF/2012 -2013/52	Three years periodic maintenance works of Nyakinama - Musanze - Cyanika and Musanze - Rubavu paved roads - Phase I	HORIZON CONSTRUCTION	755,837,589	183,745,564	566,640,931	189,196,658	74.97%	<ul style="list-style-type: none"> ✓Project completed and provisional handover done on July 22nd, 2014. ✓Final account for Phase I not yet paid ✓No retentions ✓Phase II is yet to start
5	RMF/2013 -2014/27	Maintenance for three years of KAYONZA - KAGITUMBA Road (116 KM) - Phase III	NPD - COTRACO	993,663,173	314,742,557	993,539,930	123,243	99.99%	<ul style="list-style-type: none"> ✓Project completed and provisional handover for Phase III of the first contract done on May 22nd, 2015 ✓Final account paid ✓No retentions
6	RMF/2013 -2014/28	Maintenance for three years of KAYONZA - RUSUMO Road (92 KM) - Phase III	NPD - COTRACO	948,437,818	325,686,627	948,433,732	4,086	100.00%	<ul style="list-style-type: none"> ✓Project completed and provisional handover for Phase III of the first contract done on February 04th, 2015 ✓Final account paid ✓No retentions
7	RMF/2014 -2015/05	Execution of 3 years maintenance works of Kigali - Kayonza paved road (65 km) - Phase I	HORIZON CONSTRUCTION	3,312,722,945	1,244,699,010	3,305,129,744	7,593,201	99.77%	<ul style="list-style-type: none"> ✓Project completed and provisional handover done on October 26th, 2015 ✓Final account for Phase I paid ✓No retentions

S N°	CONTRACT NUMBER	PROJECT	CONTRACTOR	REVISED CONTRACT AMOUNT	PAYMENTS DONE STARTING JULY 2015	CUMULATIVE PAYMENTS UP TO END OF JUNE 2016	BALANCE TO BE PAID TO THE CONTRACTOR	DISBURSEMENT RATE END OF JUNE 2016	COMMENTS
8	RMF/2014-2015/10	Periodic maintenance of Ndatemwa - Muhura unpaved road (23Km) in Gatsibo District	JV of FAIR CONSTRUCTION & Civil contractors	1,879,826,275	6,178,079	1,879,826,275	0	100.00%	✓Project completed and provisional handover done on June 22 nd , 2015 ✓Final account paid ✓No retentions
9	RMF/2014-2015/33	Three years periodic maintenance works of Kicukiro - Nemba paved road (61 km) – Phase I	HORIZON CONSTRUCTION	1,199,135,068	653,311,195	653,311,195	545,823,873	54.48%	✓Project completed and provisional handover done on March 09 th , 2016 ✓Final account for Phase I not yet paid ✓No retentions
10	RMF/2014-2015/35	Maintenance works of access road to New Bugesera International Airport earth road in Bugesera District	EMP	1,432,844,834	1,276,434,902	1,420,946,587	11,898,247	99.17%	✓Project completed and provisional handover done on December 31 st , 2015 ✓Final account paid ✓No retentions
11	RMF/2014-2015/40	Periodic maintenance of Save Mamba unpaved road (28 KM)	FAIR CONSTRUCTION	3,474,244,855	2,461,602,382	3,377,081,593	97,163,262	97.20%	✓Project completed and provisional handover done on January 07 th , 2016 ✓Final account not yet paid ✓No retentions
12	RMF/2014-2015/41	Periodic maintenance of Kigali - Muhanga - Huye - Akanyaru paved road (157 km), Contract for 3 years	HORIZON CONSTRUCTION	1,678,809,110	434,190,774	434,190,774	1,244,618,336	25.86%	✓Phase I of the Project started on March 30 th , 2015 ✓Phase I was supposed to be completed on March 30 th , 2016.

S N°	CONTRACT NUMBER	PROJECT	CONTRACTOR	REVISED CONTRACT AMOUNT	PAYMENTS DONE STARTING JULY 2015	CUMULATIVE PAYMENTS UP TO END OF JUNE 2016	BALANCE TO BE PAID TO THE CONTRACTOR	DISBURSEMENT RATE END OF JUNE 2016	COMMENTS
13	RMF/2014-2015/44	Three years periodic maintenance works of Rusizi - Bugarama paved road (38.4 km) – Phase I	ECOAT	1,708,557,745	1,703,956,657	1,703,956,657	4,601,088	99.73%	✓Project completed and provisional handover done on April 14 th , 2016 ✓Final account paid ✓No retentions
14	RMF/2014-2015/46	Three years periodic maintenance works of Muhanga - Karongi paved road (74 km) – Phase I	ECOAT	798,095,124	696,200,579	696,200,579	101,894,545	87.23%	✓Phase I of the Project started on April 02 nd , 2015 ✓Phase I was supposed to be completed on April 02 nd , 2016. ✓Final account not yet paid
15	RMF/2014-2015/48	Addendum N° 1 to the Contract No 037/W/2014-2015/KYZA/RTDA -RMF concerning the execution of works for rehabilitation of Kabarondo - Akagera Game Lodge road (29 Km)	ECOTIBAT	782,734,218	782,734,215	782,734,215	3	100.00%	✓Project completed and provisional handover done on November 10 th , 2015 ✓Final account paid ✓No retentions
16	RMF/2014-2015/50	Periodic maintenance works of Kibeho - Kivu - Muganza tea factory unpaved road (14.214 km) in Nyaruguru district	JV FAIR CONSTRUCTION & CIVIL CONTRACTORS	2,780,695,627	2,779,656,665	2,779,656,665	1,038,962	99.96%	✓Project completed and provisional handover done on February 24 th , 2016 ✓Final account paid ✓No retentions

S N°	CONTRACT NUMBER	PROJECT	CONTRACTOR	REVISED CONTRACT AMOUNT	PAYMENTS DONE STARTING JULY 2015	CUMULATIVE PAYMENTS UP TO END OF JUNE 2016	BALANCE TO BE PAID TO THE CONTRACTOR	DISBURSE MENT RATE END OF JUNE 2016	COMMENTS
17	RMF/2014 -2015/52	Urgent works for the deviation from Giswi to Nshili - Kivu Tea Factory unpaved road (17.912 km) in Nyaruguru district	FAIR CONSTRUCTION	3,767,422,308	3,686,796,588	3,686,796,588	80,625,720	97.86%	<ul style="list-style-type: none"> ✓Project started on April 28th, 2015 ✓Project completion date was supposed to be April 12th, 2016. ✓Provisional handover not yet done ✓Final account not yet paid
18	RMF/2014 -2015/59	Three years periodic maintenance works of Kayonza - Rusumo paved road (92 km)	HORIZON CONSTRUCTION	459,199,808	69,306,404	69,306,404	389,893,404	15.09%	<ul style="list-style-type: none"> ✓Phase I of the Project started on May 13th, 2015 ✓Phase I was supposed to be completed on May 13th, 2016. ✓No provisional handover yet
19	RMF/2014 -2015/61	Periodic maintenance works of Kayonza - Kagitumba paved road (116 km)	HORIZON CONSTRUCTION	464,642,924	377,879,520	377,879,520	86,763,404	81.33%	<ul style="list-style-type: none"> ✓Phase I of the Project started on May 20th, 2015 ✓Phase I was supposed to be completed on May 20th, 2016. ✓No provisional handover yet.
20	RMF/2014 -2015/64	Works for periodic maintenance of Ruhango - Kinazi - Rutabo, Kinazi - Mukunguri road (36.3 km) in Ruhango district	ECOTIBAT	2,093,269,199	441,124,998	441,124,998	1,652,144,201	21.07%	<ul style="list-style-type: none"> ✓Project started on November 02nd, 2015 ✓Project completion date is supposed to be August 01st, 2016.

S N°	CONTRACT NUMBER	PROJECT	CONTRACTOR	REVISED CONTRACT AMOUNT	PAYMENTS DONE STARTING JULY 2015	CUMULATIVE PAYMENTS UP TO END OF JUNE 2016	BALANCE TO BE PAID TO THE CONTRACTOR	DISBURSEMENT RATE END OF JUNE 2016	COMMENTS
21	RMF/2015-2016/12	Periodic maintenance of access road to Rwamagana - Gishali (Flower Plant) unpaved road	JV ECOTIBAT & GENUINE COMPANY GECON	752,166,078	210,626,144	210,626,144	541,539,934	28.00%	<ul style="list-style-type: none"> ✓ Project started on February 09th, 2016 ✓ Project completion date was supposed to be June 06th, 2016. ✓ Provisional handover not yet done.
22	RMF/2015-2016/14	Periodic maintenance and rehabilitation of earth road Rukali - Kabuga (40.1 Km) in Nyanza District	FAIR CONSTRUCTION	5,171,158,070	1,068,512,834	1,068,512,834	4,102,645,236	20.66%	<ul style="list-style-type: none"> ✓ Project started on April 04th, 2016 ✓ Project completion date is supposed to be April 04th, 2017.
23	RMF/2015-2016/22	Execution of 3 years periodic maintenance works of Kicukiro Namba (61 km) paved road), Phase II	HORIZON CONSTRUCTION	3,465,577,530	0	0	3,465,577,530	0.00%	<ul style="list-style-type: none"> ✓ Project started on May 23rd, 2016 ✓ Project completion date is supposed to be May 23rd, 2017.
24	RMF/2015-2016/26	Periodic maintenance works of Rukomo - Karama road (18 km) in Nyagatare District	FAIR CONSTRUCTION	2,258,842,490	0	0	2,258,842,490	0.00%	<ul style="list-style-type: none"> ✓ Project started on May 27th, 2016 ✓ Project completion date is supposed to be January 27th, 2017.
25	MININFRA/RNP	Maintenance of roads in Rwanda National Police Headquarters	NPD CONTRACTOR	646,498,094	646,498,094	646,498,094	0	100.00%	

26		Expropriation			1,012,345,132				
	TOTAL			47,849,469,495	20,854,046,455	32,650,316,805	15,199,152,690		

1.2. EMERGENCIES AND BRIDGES PROJECTS

S N°	CONTRACT NUMBER	PROJECT	CONTRACTOR	REVISED CONTRACT AMOUNT	PAYMENTS DONE STARTING JULY 2015	CUMULATIVE PAYMENTS UP TO END OF JUNE 2016	BALANCE TO BE PAID TO THE CONTRACTOR	DISBURSEMENT RATE END OF JUNE 2016	COMMENTS
1	RMF/2013-2014/31	Gutunganya imihanda mu Mirenge ya Ntyazo, Kibilizi, Muyira na Busoro	ENGINEER RING BRIGADE	210,000,000	69,300,000	210,000,000	0	100.00%	✓Project completed and provisional handover done on October 14 th , 2015. ✓Final account paid ✓No retentions
2	RMF/2013-2014/34	Emergency works for maintenance of Rukomo – Byumba road	ENGINEER RING BRIGADE	507,090,000	116,560,000	507,090,000	0	100.00%	✓Project completed and final handover done on March 13 th , 2015. ✓Final account paid ✓Retentions paid
3	RMF/2013-2014/35	Urgent works of maintenance of the the access road to Maranyundo weather Radar located in Bugesera district.	ENGINEER RING BRIGADE	292,932,900	0	263,864,980	29,067,920	90.08%	✓Project completion date was supposed to be July 06 th , 2014 (6 Months execution period). ✓Final account not yet paid ✓Retentions not yet paid
4	RMF/2013-2014/43	Emergency works for repair of some spots on the road Giswi – Uwinteko	ENGINEER RING BRIGADE	91,410,400	59,612,400	91,410,400	0	100.00%	✓Project completed and final handover done on November 13 th , 2015. ✓Final account paid ✓Retentions paid

5	RMF/2013-2014/46	Roads maintenance and improvement in the headquarters of Rwanda National Police	ENGINEER RING BRIGADE	868,026,938	0	860,122,937	7,904,001	99.09%	✓Project completed and provisional handover done on December 12 th , 2014. ✓Final account not yet paid ✓Retentions not yet paid
S N°	CONTRACT NUMBER	PROJECT	CONTRACTOR	REVISED CONTRACT AMOUNT	PAYMENTS DONE STARTING JULY 2015	CUMULATIVE PAYMENTS UP TO END OF JUNE 2016	BALANCE TO BE PAID TO THE CONTRACTOR	DISBURSEMENT RATE END OF JUNE 2016	COMMENTS
6	RMF/2013-2014/47	Urgent works of maintenance of Save – Mamba (section of 7 km)	ENGINEER RING BRIGADE	659,801,800	0	613,939,300	45,862,500	93.05%	✓Project completed and provisional handover done on January 08 th , 2015. ✓Final account not yet paid ✓Retentions not yet paid
7	RMF/2013-2014/55	Urgent drainages construction works of storm water from Huye urban roads	ENGINEER RING BRIGADE	271,184,475	0	234,836,300	36,348,175	86.60%	✓Project completed and provisional handover done on April 15 th , 2015. ✓Final account not yet paid ✓Retentions not yet paid
8	RMF/2014-2015/01	Urgent works for repair of damaged spots on Muhanda -Ngororero (PK 26) and collapsed bridge on Kabaya -Rubaya -Kavumu road	ENGINEER RING BRIGADE	157,612,340	15,764,964	156,782,605	829,735	99.47%	✓Project completed and provisional handover done on January 12 th , 2015. ✓Final account paid ✓Retentions not yet paid
9	RMF/2014-2015/09	Urgent works of maintenance of Rango-Kabirizi-Mugombwa (17Km)	ENGINEER RING BRIGADE	1,281,479,400	0	1,134,134,000	147,345,400	88.50%	✓Project's contract was signed on August 28, 2014 for a period of 10 months. ✓Project completion date was supposed to

									be June 28 th , 2015. ✓No document about the provisional handover ✓Final account not yet paid ✓Retentions not yet paid
S N°	CONTRACT NUMBER	PROJECT	CONTRACTOR	REVISED CONTRACT AMOUNT	PAYMENTS DONE STARTING JULY 2015	CUMULATIVE PAYMENTS UP TO END OF JUNE 2016	BALANCE TO BE PAID TO THE CONTRACTOR	DISBURSEMENT RATE END OF JUNE 2016	COMMENTS
10	RMF/2014-2015/11	Rehabilitation works of Migendo bridge in Nyaruguru District	ECOBÉ	121,684,690	121,561,640	121,561,640	123,050	99.90%	✓Project completed and provisional handover done on April 5 th , 2016. ✓Final account paid ✓No retentions
11	RMF/2014-2015/12	Emergency works of the repair of Nkubi, Base and Nyamiseke bridges, Gafunzo and damaged spots on Byimana–Kaduha in Ruhango District.	ENGINEERING BRIGADE	202,539,376	32,875,500	194,750,876	7,788,500	96.15%	✓Project completed and provisional handover done on April 28 th , 2015. ✓Final account not yet paid ✓Retentions not yet paid
12	RMF/2014-2015/13	Urgent works for repair of damages on Rubavu-Brasserie and Rubavu-Petite barrier roads	ENGINEERING BRIGADE	781,976,013	118,379,900	343,758,940	438,217,073	43.96%	✓Project start date was fixed on January 13 th , 2015 for a period of six months. ✓No document about the project handover ✓Final account not yet paid ✓Retentions not yet paid

13	RMF/2014-2015/16	Urgent works of repair damaged zones on Ngororero - Mukamira road	ENGINEER RING BRIGADE	2,084,854,870	724,349,570	2,024,302,370	60,552,500	97.10%	✓Project completed and provisional handover done on July 15 th , 2015. ✓Final account not yet paid ✓Retentions not yet paid
S N°	CONTRACT NUMBER	PROJECT	CONTRACTOR	REVISED CONTRACT AMOUNT	PAYMENTS DONE STARTING JULY 2015	CUMULATIVE PAYMENTS UP TO END OF JUNE 2016	BALANCE TO BE PAID TO THE CONTRACTOR	DISBURSEMENT RATE END OF JUNE 2016	COMMENTS
14	RMF/2014-2015/27	Urgent works for maintenance of access road to Nyabarongo Hydropower Plant in Muhanga district	ENGINEER RING BRIGADE	1,736,054,320	605,775,192	1,736,054,320	0	100.00%	✓Project completed and provisional handover done on July 17 th , 2015. ✓Final account paid ✓Retentions not yet paid
15	RMF/2014-2015/32	Urgent works of repair of Cyimbiri bridge and widening a sharp corner on Brasserie Nyamwenda road in Rutsiro district, and Nyaruhunga and Bushonga damaged bridges	ENGINEER RING BRIGADE	257,592,600	24,666,100	257,402,600	190,000	99.93%	✓Project completed and provisional handover done on April 13 th , 2015. ✓Final account paid ✓Retentions not yet paid
16	RMF/2014-2015/36	Urgent works for slope protection of access road to Giciye Hydropower plant in Nyabihu District	ENGINEER RING BRIGADE	36,485,000	0	34,485,000	2,000,000	94.52%	✓Project completed and provisional handover done on March 20 th , 2015. ✓Final account paid ✓Retentions not yet paid
17	RMF/2014-2015/51	Rehabilitation works of Gihengeri I and II and Kayihemba bridges in Gicumbi and	ENGINEER RING BRIGADE	258,128,528	0	202,303,000	55,825,528	78.37%	✓Project started on November 10 th , 2014 for a period of ten (10) months. ✓The estimated

		Nyagatare districts							completion date was September 10 th , 2015. ✓No provisional handover documents ✓Final account not yet paid ✓Retentions not yet paid
S N°	CONTRACT NUMBER	PROJECT	CONTRACTOR	REVISED CONTRACT AMOUNT	PAYMENTS DONE STARTING JULY 2015	CUMULATIVE PAYMENTS UP TO END OF JUNE 2016	BALANCE TO BE PAID TO THE CONTRACTOR	DISBURSEMENT RATE END OF JUNE 2016	COMMENTS
18	RMF/2014-2015/54	Urgent works for rehabilitation of the road CYANYIRANGEG ENE - RWABIHARAMBA - AKAGERA NATIONAL PARK Exit Unpaved Road (22 Km) and access road from Cadet Parade Square Range Ground to the main road (6.7 Km)	ENGINEER RING BRIGADE	1,607,864,968	1,016,284,220	1,532,416,968	75,448,000	95.31%	✓Project started on February 23 rd , 2015 for a period of eight (8) months. ✓The estimated completion date was November 06 th , 2015. ✓Provisional handover was done on April 18 th , 2016 ✓Final account not yet paid ✓Retentions not yet paid
19	RMF/2015-2016/06	Urgent works for bridge and access road to GICIYE II Hydropower Plant	ENGINEER RING BRIGADE	549,069,000	549,069,000	549,069,000	0	100.00%	✓Project completed and provisional handover done on November 25 th , 2015. ✓Final account paid ✓Retentions not yet paid

20	RMF/2015-2016/10	Urgent rehabilitation works of Gashora and Rwabusoro Bridges in Bugesera District	ENGINEER RING BRIGADE	7,134,808,752	1,427,219,555	1,427,219,555	5,707,589,197	20.00%	✓Project started on October 23 rd , 2015 for a period of six (6) months. ✓The estimated completion date was April 23 rd , 2016. ✓Works are still ongoing
S N°	CONTRACT NUMBER	PROJECT	CONTRACTOR	REVISED CONTRACT AMOUNT	PAYMENTS DONE STARTING JULY 2015	CUMULATIVE PAYMENTS UP TO END OF JUNE 2016	BALANCE TO BE PAID TO THE CONTRACTOR	DISBURSEMENT RATE END OF JUNE 2016	COMMENTS
21	RMF/2015-2016/13	Emergency works for repair of Mwogo Bailey Bridge on Byimana - Buhanda - Kaduha unpaved road	ENGINEER RING BRIGADE	26,290,000	0	0	26,290,000	0.00%	✓Project started on February 17 th , 2016 for a period of two (2) months. ✓The estimated completion date was April 17 th , 2016. ✓Works are still ongoing
22	RMF/2015-2016/16	Urgent works for maintenance of access road to Mageragere Prison (2.5 km)	ENGINEER RING BRIGADE	281,750,000	57,630,000	57,630,000	224,120,000	20.45%	✓Project started on March 23 rd , 2016 for a period of two (2) months. ✓The estimated completion date was May 23 rd , 2016. ✓Works are still ongoing
23	RMF/2015-2016/17	Urgent works for the repair of Rwamenyo, Cyacika and Kiruruma bailey bridges and repair	ENGINEER RING BRIGADE	140,611,200	0	0	140,611,200	0.00%	✓Project started on April 13 th , 2016 for a period of three (3) months. ✓The estimated completion date is July 13 th , 2016. ✓Works are still ongoing

		of Rwebeya and Kinigi / RDB concrete bridges							
24	RMF/2015-2016/18	Urgent works for repair of Ngoma bailey bridge and repair of black spot at Gatoki village (PK 29+200) on Maya Rushaki Muhambo road	ENGINEER RING BRIGADE	17,875,000	0	0	17,875,000	0.00%	✓Project started on April 21 st , 2016 for a period of five (5) months. ✓The estimated completion date is September 21 st , 2016. ✓Works are still ongoing
S N°	CONTRACT NUMBER	PROJECT	CONTRACTOR	REVISED CONTRACT AMOUNT	PAYMENTS DONE STARTING JULY 2015	CUMULATIVE PAYMENTS UP TO END OF JUNE 2016	BALANCE TO BE PAID TO THE CONTRACTOR	DISBURSEMENT RATE END OF JUNE 2016	COMMENTS
25	RMF/2015-2016/19	Emergency works for urgent works for the construction of Kirogotero bridge in Nyabihu district	ENGINEER RING BRIGADE	235,555,000	0	0	235,555,000	0.00%	✓Project started on April 21 st , 2016 for a period of five (5) months. ✓The estimated completion date is September 21 st , 2016. ✓Works are still ongoing
26	RMF/2015-2016/20	Urgent works for maintenance and rehabilitation of access road to Kabaya Hospital in Ngororero district (Stage 1)	ENGINEER RING BRIGADE	519,366,000	108,886,000	108,886,000	410,480,000	20.97%	✓Project started on April 27 th , 2016 for a period of three (3) months. ✓The estimated completion date is July 27 th , 2016. ✓Works are still ongoing
27	RMF/2015-2016/21	Urgent works for access road to Gatuna - Rubaya - Gishambashayo	ENGINEER RING BRIGADE	27,348,000	27,348,000	27,348,000	0	100.00%	✓Project completed and provisional handover done on June 30 th , 2015.

		(11 km)							✓Final account paid ✓Retentions not yet paid
28	RMF/2015-2016/23	Urgent works for construction of access road to the 50 MW Methane Gas project	ENGINEER RING BRIGADE	694,153,000	0	0	694,153,000	0.00%	✓Project started on May 24 th , 2016 for a period of four (4) months. ✓The estimated completion date is September 24 th , 2016. ✓Works are still ongoing
29	RMF/2015-2016/24	Urgent works of repair on Nyagatare Rwempasha bailey bridge in Nyagatare district	ENGINEER RING BRIGADE	38,170,800	0	0	38,170,800	0.00%	✓Project started on May 24 th , 2016 for a period of six (6) months. ✓The estimated completion date is November 24 th , 2016. ✓Works are still ongoing
S N°	CONTRACT NUMBER	PROJECT	CONTRACTOR	REVISED CONTRACT AMOUNT	PAYMENTS DONE STARTING JULY 2015	CUMULATIVE PAYMENTS UP TO END OF JUNE 2016	BALANCE TO BE PAID TO THE CONTRACTOR	DISBURSEMENT RATE END OF JUNE 2016	COMMENTS
30	RMF/2015-2016/25	Emergency works for construction of retaining wall at CH 83 on Ngororero Mukamira road	ENGINEER RING BRIGADE	84,200,000	0	0	84,200,000	0.00%	✓Project started on May 24 th , 2016 for a period of two (2) months. ✓The estimated completion date is July 24 th , 2016. ✓Works are still ongoing
	TOTAL			21,175,915,370	5,075,282,041	12,689,368,791	8,486,546,579		

1.3. PROJECTS STUDY AND SUPERVISION

S N°	CONTRACT NUMBER	PROJECT	CONTRACTOR	REVISED CONTRACT AMOUNT	PAYMENTS DONE STARTING JULY 2015	CUMULATIVE PAYMENTS UP TO END OF JUNE 2016	BALANCE TO BE PAID TO THE CONTRACTOR	DISBURSEMENT RATE END OF JUNE 2016	COMMENTS
1	63/FER/2007	Contrat de consultant pour prestations de services pour le contrôle et la surveillance des travaux d'entretien périodique de la route Butare - Kibeho - Muse	ATLANTIS CONSULT	112,374,940	70,741,000	112,374,940	0	100.00%	<ul style="list-style-type: none"> ✓ This consultancy was completed in 2009 and the payment was delayed by the Client (MININFRA). ✓ Final payment done by MININFRA instructions ✓ Retentions not yet paid
2	69/FER/2008	Etude et surveillance de l'Entretien périodique de la route Ngororero-Vunga-Nyakinama et la bretelle Gitega-Gatumba	ATLANTIS CONSULT	211,142,120	49,490,903	176,938,478	34,203,642	83.80%	<ul style="list-style-type: none"> ✓ This consultancy was completed. ✓ Final payment done after MINIJUST arbitration ✓ Final retentions not yet paid
S N°	CONTRACT NUMBER	PROJECT	CONTRACTOR	REVISED CONTRACT AMOUNT	PAYMENTS DONE STARTING JULY 2015	CUMULATIVE PAYMENTS UP TO END OF JUNE 2016	BALANCE TO BE PAID TO THE CONTRACTOR	DISBURSEMENT RATE END OF JUNE 2016	COMMENTS
3	RMF/2010-2011/43	Supervision of multiyear periodic maintenance of Gitarama - Kibuye, Kayonza - Rusumo and Kayonza - Kagitumba asphalt roads	WEST INGENIERIE	1,261,348,792	90,892,408	1,129,805,041	131,543,751	89.57%	<ul style="list-style-type: none"> ✓ This consultancy was completed and completion certificate provided on August 14th, 2015. ✓ Final payment done ✓ No retentions

4	RMF/2011-2012/54	Consultant service for control and supervision of periodic maintenance works of Rwamagana - Zaza unpaved road	HYCOGE C CONSULTANT	74,122,075	0	64,338,159	9,783,916	86.80%	✓ This consultancy contract was based on the performance of the contractor. ✓ Final payment not yet done. To be done after provisional handover of works. ✓ Retentions not yet paid
5	RMF/2011-2012/58	Consultants' services for the supervision of protection works of Rwebeya bridge inlet on Musanze-Rubavu asphalt road	NG'ANDU	14,455,000	1,298,000	14,455,000	0	100.00%	✓ The consultancy was completed. ✓ Final account payment done ✓ Retentions not yet paid
6	RMF/2013-2014/39	Updating quantities, control and supervision of periodic maintenance works of Buruhukiro tea factory - Bisharara (18.0km) unpaved road in Nyamagabe district.	ECAD	48,905,102	3,615,857	45,837,675	3,067,427	93.73%	✓ The consultancy was completed. ✓ Final account payment done ✓ No retentions
S N°	CONTRACT NUMBER	PROJECT	CONTRACTOR	REVISED CONTRACT AMOUNT	PAYMENTS DONE STARTING JULY 2015	CUMULATIVE PAYMENTS UP TO END OF JUNE 2016	BALANCE TO BE PAID TO THE CONTRACTOR	DISBURSEMENT RATE END OF JUNE 2016	COMMENTS
7	RMF/2014-2015/19	Supervision and control of recurrent maintenance on Kigali – Kayonza road	CCC	75,614,400	44,108,400	75,614,400	0	100.00%	✓ The consultancy was completed. ✓ Final account payment done ✓ Retentions not yet paid

8	RMF/2014-2015/20	Consultants service for the supervision of the rehabilitation works of Migendo Bridge	TECOS	28,320,000	23,316,800	23,316,800	5,003,200	82.33%	✓The consultancy started on November 04 th , 2015 for a period of five (5) months. ✓Final account payment not yet done ✓No retentions
9	RMF/2014-2015/29	Updating of quantities, control, and supervision of maintenance works of access road to New Bugesera International Airport	Joint Venture of Atlas Engineering Consultant with GEOSCI	53,123,600	32,591,600	53,123,600	0	100.00%	✓The consultancy was completed. ✓Final account payment done ✓No retentions
10	RMF/2014-2015/30	Consultancy services for detailed study of periodic maintenance works of Gicuba Janja, Lot 2	HYCOGE C CONSULTANT	41,418,000	0	10,354,500	31,063,500	25.00%	✓The consultancy started on January 20 th , 2015 for a period of three (3) months. ✓Final account payment not yet done ✓No retentions
11	RMF/2014-2015/31	Control and supervision of the 3 years periodic maintenance works of Kicukiro - Nemba paved road (61 km)	CCC	59,212,400	53,371,400	59,212,400	0	100.00%	✓The consultancy was completed. ✓Final account payment done ✓Retentions not yet paid
S N°	CONTRACT NUMBER	PROJECT	CONTRACTOR	REVISED CONTRACT AMOUNT	PAYMENTS DONE STARTING JULY 2015	CUMULATIVE PAYMENTS UP TO END OF JUNE 2016	BALANCE TO BE PAID TO THE CONTRACTOR	DISBURSEMENT RATE END OF JUNE 2016	COMMENTS
12	RMF/2014-2015/34	Consultancy services for control and supervision of periodic maintenance works of	CAVICON CONSULTANTS	40,120,000	16,166,000	40,120,000	0	100.00%	✓The consultancy was completed. ✓Final account payment done ✓No retentions

		Ndatemwa - Muhura road							
13	RMF/2014 -2015/42	Control and supervision of the 3 years periodic maintenance works of Kigali - Muhanga - Huye - Akanyaru paved road (157 km)	TECOS	45,784,000	31,860,000	31,860,000	13,924,000	69.59%	✓The consultancy started on March 20 th , 2015 and the completion date was supposed to be January 29 th , 2016. ✓Final account payment not yet done ✓No retentions
14	RMF/2014 -2015/43	Consultancy service for control and supervision of the three year periodic maintenance works of Nyakinama - Musanze - Cyanika and Musanze - Rubavu paved roads	TECOS	76,464,000	19,116,000	19,116,000	57,348,000	25.00%	✓The consultancy started on March 31 st , 2015 and the completion date was supposed to be March 31 st , 2016. ✓Final account payment not yet done ✓No retentions
S N°	CONTRACT NUMBER	PROJECT	CONTRACTOR	REVISED CONTRACT AMOUNT	PAYMENTS DONE STARTING JULY 2015	CUMULATIVE PAYMENTS UP TO END OF JUNE 2016	BALANCE TO BE PAID TO THE CONTRACTOR	DISBURSE MENT RATE END OF JUNE 2016	COMMENTS
15	RMF/2014 -2015/45	Consultancy service for control and supervision of the three year periodic maintenance works of Rusizi - Bugarama paved road (38.4 km)	CAVICON CONSULTANTS	82,364,000	43,188,000	43,188,000	39,176,000	52.44%	✓The consultancy started on April 02 nd , 2015 and the completion date was supposed to be April 02 nd , 2016 for Phase I. ✓Final account payment

									not yet done ✓ No retentions
16	RMF/2014-2015/47	Consultancy service for control and supervision of the three year periodic maintenance works of Muhanga - Karongi paved road (74 km)	CAVICON CONSULTANTS	73,396,000	47,495,000	47,495,000	25,901,000	64.71%	✓The consultancy started on April 02 nd , 2015 and the completion date was supposed to be April 02 nd , 2016 for Phase I. ✓ Final account payment not yet done ✓ No retentions
17	RMF/2014-2015/49	Consultancy for the supervision of works for rehabilitation of Kabarondo - Akagera Game Lodge road (29 Km) (Addendum No 1 / Contract Kayonza)	CAVICON CONSULTANTS	65,971,440	45,813,500	54,976,200	10,995,240	83.33%	✓The consultancy was completed. ✓ Final account payment not yet done ✓ No retentions
18	RMF/2014-2015/55	Consultancy services for control and supervision of periodic maintenance works of Kibeho - Kivu - Muganza tea factory unpaved road (14.214 km)	HYCOGEC CONSULTANT	63,259,800	52,746,000	52,746,000	10,513,800	83.38%	✓The consultancy started on May 11 th , 2015 and the completion date was supposed to be January 25 th , 2016. ✓ Final account payment not yet done ✓ No retentions
S N°	CONTRACT NUMBER	PROJECT	CONTRACTOR	REVISED CONTRACT AMOUNT	PAYMENTS DONE STARTING JULY 2015	CUMULATIVE PAYMENTS UP TO END OF JUNE 2016	BALANCE TO BE PAID TO THE CONTRACTOR	DISBURSEMENT RATE END OF JUNE 2016	COMMENTS

19	RMF/2014-2015/56	Consultancy services for control and supervision of urgent works for the deviation from Giswi to Nshili Kivu tea factory unpaved road (17.912 km)	HYCOGE C CONSULTANT	79,119,000	79,119,000	79,119,000	0	100.00%	✓The consultancy started on May 11 th , 2015 and the completion date was supposed to be February 11 th , 2016. ✓Addendum under process ✓Final account payment not yet done ✓No retentions
20	RMF/2014-2015/60	Consultancy services for control and supervision of periodic maintenance works of Save Mamba (28.115 km) in Gisagara district	CAVICON CONSULTANTS	59,472,000	44,604,000	44,604,000	14,868,000	75.00%	✓The consultancy started on May 10 th , 2015 and the completion date was supposed to be January 07 th , 2016. ✓Final account payment not yet done ✓No retentions
21	RMF/2014-2015/62	Consultancy service for detailed study of periodic maintenance works of Zindiro Kami Nyacyonga road	CCC	40,946,000	40,864,108	40,864,108	81,892	99.80%	✓The consultancy completed. ✓Final account payment done ✓No retentions
22	RMF/2014-2015/65	Consultancy services for the control and supervision of works of periodic maintenance of Ruhango Kinazi Rutabo, Kinazi - Mukunguri	HYCOGE C CONSULTANT	36,049,000	5,811,500	5,811,500	30,237,500	16.12%	✓The consultancy started on June 01 st , 2015 and the completion date was supposed to be May 01 st , 2016. ✓Consultancy ongoing ✓No retentions
S N°	CONTRACT NUMBER	PROJECT	CONTRACTOR	REVISED CONTRACT AMOUNT	PAYMENTS DONE STARTING JULY 2015	CUMULATIVE PAYMENTS UP TO END OF JUNE 2016	BALANCE TO BE PAID TO THE CONTRACTOR	DISBURSEMENT RATE END OF JUNE 2016	COMMENTS

23	RMF/2015-2016/01	Consultancy service for detailed study of periodic maintenance works of Kinigi Main Road - Volcano national park - Kabuhanga (41 km)	CCC	81,656,000	81,656,000	81,656,000	0	100.00%	✓The consultancy completed. ✓Final account payment done ✓No retentions
24	RMF/2015-2016/02	Control and supervision of the 3 years periodic maintenance works of Kayonza - Rusumo paved road (92 km)	CAVICON CONSULTANTS	75,520,000	48,734,000	48,734,000	26,786,000	64.53%	✓The consultancy started on July 02 nd , 2015 and the completion date is supposed to be July 02 nd , 2016 for Phase I. ✓Final account payment not yet done ✓No retentions
25	RMF/2015-2016/03	Control and supervision of the 3 years periodic maintenance works of Kayonza - Kagitumba paved road (116 km)	CAVICON CONSULTANTS	77,644,000	49,973,000	49,973,000	27,671,000	64.36%	✓The consultancy started on July 02 nd , 2015 and the completion date is supposed to be July 02 nd , 2016 for Phase I. ✓Final account payment not yet done ✓No retentions
26	RMF/2015-2016/05	Consultancy service for detailed study of periodic maintenance works of Giticyinyoni - Ruli - Rushashi - Gakenke road (68.7 km)	JV EGIS INFRAMAD & GG ENGINEERING CONSULTANTS	87,143,000	21,785,750	21,785,750	65,357,250	25.00%	✓The consultancy started on July 27 th , 2015 and the completion date was supposed to be December 27 th , 2015. ✓Study ongoing ✓No retentions
S N°	CONTRACT NUMBER	PROJECT	CONTRACTOR	REVISED CONTRACT AMOUNT	PAYMENTS DONE STARTING JULY 2015	CUMULATIVE PAYMENTS UP TO END OF JUNE 2016	BALANCE TO BE PAID TO THE CONTRACTOR	DISBURSEMENT RATE END OF JUNE 2016	COMMENTS

27	RMF/2015-2016/09	Consultancy service for detailed study of periodic maintenance works of Karongi - Gisovu (19km) and updating the study for Gisovu - Uwisumo road (8.3 km) in Karongi	TECOS	35,559,300	7,111,860	7,111,860	28,447,440	20.00%	✓The consultancy started on December 15 th , 2015 and the completion date was supposed to be March 15 th , 2016. ✓Study ongoing ✓No retentions
28	RMF/2015-2016/11	Consultancy services for the supervision of Periodic maintenance of access road to Rwamagana - Gishali (Flower Plant) unpaved road	CAVICON CONSULTANTS	54,846,400	9,794,000	9,794,000	45,052,400	17.86%	✓The consultancy started on February 09 th , 2016 and the completion date is supposed to be July 27 th , 2016. ✓Supervision ongoing ✓No retentions
29	RMF/2015-2016/15	Control and Supervision of periodic maintenance and rehabilitation of earth road Rukali - Kabuga (40.1 Km) with lateritic soil in Nyanza District	HYCOGE C CONSULTANT	143,252,000	0	0	143,252,000	0.00%	✓The consultancy started on April 06 th , 2016 and the completion date is supposed to be May 05 th , 2017. ✓Supervision ongoing ✓No retentions
TOTAL				3,198,602,369	1,015,264,086	2,444,325,411	754,276,958		

SUMMARY RTDA PROJECTS

1. AMOUNT PAID FROM JULY 2015 UP TO END OF JUNE 2015

S N°	TYPE	AMOUNT PAID BETWEEN JULY 2015 AND END OF JUNE 2016
1	WORKS	20,854,046,455
2	BRIDGES MAINTENANCE AND EMERGENCY PROJECTS	5,075,282,041
3	STUDY AND SUPERVISION	1,015,264,086
	TOTAL	26,944,592,582

2. BALANCE ON ONGOING PROJECTS (ALREADY SIGNED CONTRACTS)

S N°	TYPE	REVISED CONTRACTS AMOUNTS (A)	CUMULATIVE PAYMENTS AT THE END OF JUNE 2016 (B)	BALANCE TO BE PAID ON THE PROJECTS (C = A – B)
1	WORKS	47,849,469,495	32,650,316,805	15,199,152,690
2	BRIDGES MAINTENANCE AND EMERGENCY PROJECTS	21,175,915,370	12,689,368,791	8,486,546,579
3	STUDY AND SUPERVISION	3,198,602,369	2,444,325,411	754,276,958
	TOTAL	72,223,987,234	47,711,639,310	24,439,976,227

2. CITY OF KIGALI PROJECTS

2.1. WORKS

S N°	CONTRACT NUMBER	CONTRACT NAME	CONTRACT OR	REVISED CONTRACT AMOUNT	PAYMENTS DONE STARTING JULY 2015	CUMULATIVE PAYMENTS UP TO END OF JUNE 2016	BALANCE TO BE PAID TO THE CONTRACTOR	DISBURSEMENT RATE END OF JUNE 2016	COMMENTS
1	RMF/2011-2012/56	Supply and installation of street signs in four zones of City of Kigali	K - CREA LTD	595,755,523	56,791,152	595,755,523	0	100.00%	✓Project completed and final handover done on August 20 th , 2015. ✓Final account paid ✓No retentions
2	RMF/2013-2014/26	Construction of KANOMBE Barracks – KIBAYA asphalt concrete road (3.10 KM) in Nyarugunga Sector, Kicukiro District	ENGINEERING BRIGADE	1,783,155,455	73,389,694	1,776,765,413	6,390,042	99.64%	✓Project completed and provisional handover done on April 02 nd , 2015. ✓Final account paid ✓Retentions not yet paid
3	RMF/2013-2014/41	Strategic maintenance works for 70.268 km of roads in the City of Kigali	NPD - COTRACO	25,839,130,248	5,220,610,672	10,670,035,020	15,169,095,228	41.29%	✓Project started on February 11 th , 2014. ✓Project expected completion date is February 11 th , 2018. ✓Works ongoing
4	RMF/2014-2015/04	Strategic maintenance works for 35.104 km of roads in the City of Kigali	HORIZON CONSTRUCTION	13,549,414,866	1,706,461,819	2,703,347,311	10,846,067,555	19.95%	✓Project started on August 04 th , 2014. ✓Project expected completion date is August 04 th , 2018. ✓Works ongoing

S N°	CONTRACT NUMBER	CONTRACT NAME	CONTRACTOR	REVISED CONTRACT AMOUNT	PAYMENTS DONE STARTING JULY 2015	CUMULATIVE PAYMENTS UP TO END OF JUNE 2016	BALANCE TO BE PAID TO THE CONTRACTOR	DISBURSEMENT RATE END OF JUNE 2016	COMMENTS
5	RMF/2014-2015/17	Maintenance of roads in city of Kigali, Phase II	NPD-COTRACO	2,800,000,000	1,077,066,590	2,800,000,000	0	100.00%	✓Project completed. ✓Final account payment done. ✓No retentions.
6	RMF/2014-2015/21	Strategic maintenance works of KARURUMA - BWERAMVURA road	Joint Venture ECOTRA - EGETRACO	860,148,114	459,336,999	821,258,087	38,890,027	95.48%	✓Project completed. ✓Final account payment not yet done. ✓No retentions.
7	RMF/2014-2015/24	Construction works of RTUC - Niboye - Kajeke ravine	SOTRAGEC LTD	166,334,267	43,864,699	135,431,447	30,902,820	81.42%	✓Project completed. ✓Final account payment done. ✓No retentions.
8	RMF/2015-2016/08	Maintenance of roads in city of Kigali, Phase III	NPD-COTRACO	2,206,889,648	2,206,722,334	2,206,722,334	167,314	99.99%	✓Project completed. ✓Final account payment done. ✓No retentions.
9		Expropriation			396,148,518				
	TOTAL			46,017,672,666	11,240,392,477	21,709,315,135	26,091,512,986		

2.2. PROJECTS STUDY AND SUPERVISION

S N°	CONTRACT NUMBER	CONTRACT NAME	CONTRACTOR	REVISED CONTRACT AMOUNT	PAYMENTS DONE STARTING JULY 2015	CUMULATIVE PAYMENTS	BALANCE TO BE PAID TO THE CONTRACTOR	DISBURSEMENT RATE	COMMENTS
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1	RMF/2013-2014/29	Supervision of construction works of KANOMBE Barracks – KIBAYA asphalt concrete road (3.10 KM) in Nyarugunga Sector, Kicukiro District	GECO AFRICA LTD	10,502,000	0	9,516,700	985,300	90.62%	<ul style="list-style-type: none"> ✓ Consultancy completed. ✓ Final account payment not yet done. ✓ No retentions.
2	RMF/2013-2014/45	Study for maintenance works of Rwandex – Kimihurura road	GECO AFRICA LTD	6,490,000	6,490,000	6,490,000	0	100.00 %	<ul style="list-style-type: none"> ✓ Consultancy completed. ✓ Final account payment done. ✓ No retentions.
3	RMF/2013-2014/52	Supervision of strategic maintenance of 70.268 KM roads in the City of KIGALI	JV BE KIADY - B.E. MAMITIANA Ltd	408,870,000	73,228,617	167,356,488	241,513,512	40.93%	<ul style="list-style-type: none"> ✓ Supervision started on May 29th, 2014. ✓ The expected date of completion is May 29th, 2018. ✓ Consultancy ongoing ✓ There are retentions on each invoice.
4	RMF/2014-2015/06	Supervision of strategic maintenance of 35.104 Km road in the city of Kigali	CAVICON CONSULTANTS	202,488,000	19,742,580	39,991,380	162,496,620	19.75%	<ul style="list-style-type: none"> ✓ Supervision started on August 12th, 2014. ✓ The expected date of completion is August 12th, 2018. ✓ Consultancy ongoing ✓ There are retentions on each invoice.
S N°	CONTRACT NUMBER	CONTRACT NAME	CONTRACTOR	REVISED CONTRACT AMOUNT	PAYMENTS DONE STARTING JULY 2015	CUMULATIVE PAYMENTS	BALANCE TO BE PAID TO THE CONTRACTOR	DISBURSEMENT RATE	COMMENTS
5	RMF/2014-2015/08	Supervision of road maintenance works in City of Kigali	HYCOGEC CONSULTANT	131,263,200	43,754,400	65,631,600	65,631,600	50.00%	<ul style="list-style-type: none"> ✓ Supervision started on August 18th, 2014. ✓ The expected date

									of completion is August 18 th , 2017. ✓Consultancy ongoing ✓There are retentions on each invoice.
6	RMF/2014-2015/22	Supervision of strategic maintenance works of Karuruma - Bweramvura road	PRISMA CONSULT	41,779,988	39,316,200	39,316,200	2,463,788	94.10%	✓Consultancy completed. ✓Final account payment not yet done. ✓Retentions not yet paid.
7	RMF/2014-2015/23	Consultancy agreement for supervision of construction works of RTUC - Niboye - Kajeke Ravine	HYCOGEC CONSULTANT	18,006,800	9,003,400	18,006,800	0	100.00 %	✓Consultancy completed. ✓Final account payment done. ✓Retentions not yet paid.
	TOTAL			819,399,988	191,535,197	346,309,168	473,090,820		

SUMMARY CITY OF KIGALI PROJECTS

S N°	TYPE	AMOUNT PAID AT THE END OF JUNE 2016
1	WORKS	11,240,392,477
3	STUDY AND SUPERVISION	191,535,197
	TOTAL	11,431,927,674