

REPUBLIC OF RWANDA



ROAD MAINTAINANCE FUND

Tel. 252 55102991 – 252 55112131 – 252 584645

P.O. BOX: 6658 KIGALI.



RMF ANNUAL PROGRESS REPORT

Period: 1ST July 2013 - 30Th June 2014

June 2014

1. INTRODUCTION AND COMMENTS ABOUT THE YEAR 2013-2014

1.1. FOREWORDS OF THE DIRECTOR GENERAL

The Road Maintenance Fund (RMF) is an institution established by the law N°52 bis/2006 of 12/12/2007 and published in the official gazette of the Republic of Rwanda, to ensure collection and funding for the maintenance of road networks in Rwanda.

Ever since its establishment in 1998, the Road Maintenance Fund has achieved significant progress with regards to funding road maintenance, in spite of limited resources currently available.

The purpose of this report is to show the progress on the implementation of Road Maintenance Fund in Rwanda for the period starting from 1st July 2013 and ending 30th June 2014. This report is intended to inform our stakeholders and the public on the progress made in road maintenance funding, the management of the fund and the challenges that we face.

From the time of its creation until now, RMF has recorded significant achievements in terms of road maintenance and bridge rehabilitation. Unfortunately, these achievements are at a modest level in comparison to general maintenance needs throughout the country. This modest level is the consequence of insufficiency of funds, lack of execution competence of contractors and the slow procurement processes on the side of roads owners (RTDA and City of KIGALI).

Efforts should be made in order to increase funds through exploiting all resources as prescribed by law, to take into consideration present working load of contractors before awarding a new contract, classification of contractor and assign them specific contract in accordance with their classes and finally to speed up the procurement processes and to make a good choice in selection of contractors to be awarded the road maintenance tender.

Nociata MUKAMURENZI

Director General

Road Maintenance Fund

1.2. INTRODUCTION

1.2.1. RMF operation framework

The Road Maintenance Fund (RMF) is a public Institution established by law n° 52bis/2006 of 12/12/2006. This Law is under amendment and very soon, a new Law will be available.

Its mandate is to receive, effectively manage and disburse funds for the maintenance of public roads with excellence in accordance with the regulations in place.

Therefore, Road Maintenance Fund ensures funding for road maintenance on the basis of an annual program of activities established by the Ministry in charge of roads and bridges and approved by the Cabinet Meeting on one hand, and by all the entities responsible for managing road infrastructures on the other hand.

Road Maintenance Fund carries out payment for road maintenance activities, monitoring, and technical as well as financial audits.

The Ministry of Infrastructure (MININFRA) is responsible for the overall formulation of policies for the road sector, as well as the implementation of road sector strategies. Formally it is responsible for the overall management of the classified road network.

According to the Law number 55/2011 of 14/12/2011 governing roads in Rwanda; roads are defined into four categories namely: National roads, Districts and City of Kigali roads and that of other urban areas - Class I; Districts and City of Kigali roads and that of other urban areas ó Class II and Specific roads. Below the table presents types of roads, and their classification in terms of length of kilometres.

Table 1: Road types and classification

Type of Roads	Length (km)
Classified Roads	
Total Paved National Roads Class 1	1,211
Total Unpaved National Roads Class 1	1,538
Total Unpaved District Roads Class 1	3,848
Total Classified Roads Class 1	6,597
Kigali City Roads	
Total paved roads in Kigali City	153
Total unpaved roads in Kigali City	864
Total Kigali City Roads	1,017
Rural District Roads Class 2	6,386
Total Roads in Rwanda	14,000

As specified by LAW N°55/2011 OF 14/12/2011 GOVERNING ROADS IN RWANDA in its article 6 and article 8, Road Maintenance Fund has the responsibilities of funding the maintenance of National Roads and Districts Roads 6 Class One.

According to article 3 of the law N°52 bis/2006 of 12/12/2007 determining the attributions, structure and functioning of the Road Maintenance Fund (RMF), RMF shall have the main task of receiving, managing and the disbursement of funds for the maintenance of public roads as determined by presidential order.

RMF ensures funding of road maintenance on the basis of an annual programme of activities prepared by department for roads in MININFRA, the Kigali City Council and the district authorities (maître d'œuvre) and approved by the Cabinet Meeting.

The responsible authorities for the maintenance of classified road are:

- ◆ For National Roads (NR): Rwanda Transport Development Agency (RTDA).
- ◆ For District Roads (DR): An individual executive committee of 30 districts, governed by the directorate of infrastructure.
- ◆ For City of Kigali Roads (Voiries de Kigali-VK): City of Kigali Council, Infrastructure Department.

1.2.2. Road sector financing

In usual circumstances, RMF would finance emergency works, routine maintenance (comprising routine and recurrent maintenance) and periodic maintenance. Rehabilitation works and reconstruction works would be financed by the development budget.

Figure 1 shows the distribution scheme between the development and the recurrent budget.

Maintenance categories	Budget allocation
Reconstruction works	Development Budget MININFRA
Rehabilitation works	
Periodic Maintenance	RMF Recurrent Budget
Routine maintenance	
Emergency Maintenance	

1.2.3. RMF financial resources (recurrent budget)

Road Maintenance Fund's law defines by article 19 a number (11) of types of resources:

- ◆ State budget;
- ◆ Government / donor subsidies;
- ◆ Funds from activities performed by RMF;
- ◆ Interest from investments;
- ◆ Road user charge levied on gas, oil & petrol;
- ◆ Road toll levied on foreign registered vehicles;
- ◆ Annual road toll levied on locally registered vehicles;
- ◆ Fines levied on overloaded transport vehicles;
- ◆ Compensation for damages caused to the road sector;
- ◆ Fines paid by persons who contravene the road traffic law;
- ◆ Donations & bequests.

The current revenues of the Road Fund are derived from (i) a petrol and diesel levy (at present FRW 62.37 Rwf per litre (p 0.076) for both petrol and diesel), which is about 69.4 % of the revenues, (ii) a road toll (based on COMESA regulations) charged on foreign heavy vehicles (29.6 % of fund revenues), and (iii) a number of other sources (mainly fines paid for overloading vehicles and for contravening the traffic law). These other sources generate about 1 % of the total revenues.

Revenues from fuel levy and road toll levied on foreign registered vehicles are collected by Rwanda Revenue Authority (RRA) and transferred into the Road Maintenance Fund account held in the Central bank of Rwanda (BNR).

1.2.4. Road Maintenance Fund's objectives

The objectives of RMF are:

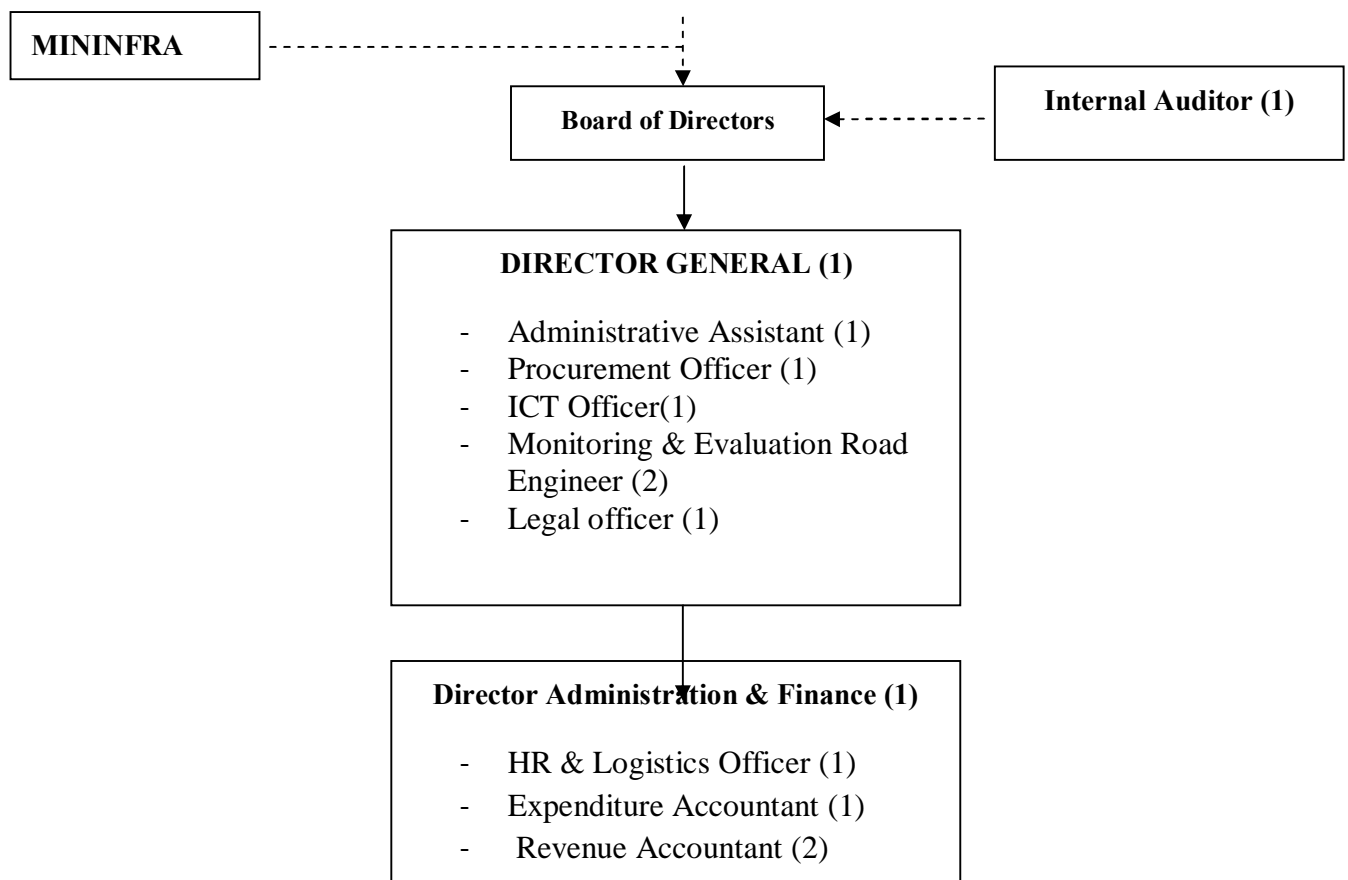
- ◆ To follow and implement the government of Rwanda vision 2020 policies with regard to developing and maintaining road infrastructures
- ◆ To seek ways to broaden and review the existing revenue base and tariffs levied
- ◆ To undertake periodical reviews on the progress of the roads being maintained throughout the country
- ◆ To put in place efficient mechanisms for revenue collection
- ◆ To undertake quarterly and annual reporting on RMF performances,

- ♦ To put in place and develop tools (program and financial tools) that will enable the Fund to meet its vision, goals and plans

1.2.5. Organisational structure

RMF is administered by a Board of Directors and is headed by a Director General being secretary of the Board of Directors. Seven members of the Board of Directors are appointed by an order of the Prime Minister.

According to the current organisation structure, 9 positions are put in place to carry out the attributions and tasks assigned to RMF (see organisation scheme in Figure 2 below).



2. IMIHIGO RESULTS FOR FISCAL YEAR 2013-14

	Activities	Expected results	Indicators	Progress and results
1	To provide the strategic vision and RMF's action plan.	To improve the performance of RMF in road maintenance increasingly and consistently to a sustainable level.	Long term viability and effectiveness of the Fund.	RMF Action Plan was elaborated and the strategic vision is defined.
2	To adopt internal rules and regulations of RMF	Operating systems and procedures updated and strengthened.	Enforcement of the procedures manual	The draft operational and financial procedures manual has been prepared and is in the process of being adopted. There is also an ongoing study funded by World Bank to assess and provide guidance on RMF disbursement modalities.
3	To approve an annual draft budget.	Accuracy in expenditure and cost accounting.	Proper resource mobilization Management.	Budget was prepared and submitted to both MININFRA and MINECOFIN and was approved.
4	To discharge independent oversight management on RMF.	To provide advice to the Director General, on the effectiveness of internal control financial management and reporting, and external and internal audit outputs.	Optimal performance of Director General ensured.	<p>This outcome includes three components:</p> <ol style="list-style-type: none"> 1) Internal Control 2) Financial Management 3) Audits <p>Regarding the Internal control the invoice treatment includes 5 verification steps (Eng, DG, Director Finance, DG).</p> <p>Regarding financial management RMF has already put in place procedure to reduce the advance payment to contractors from 20% to 10%. Also RMF is in the final stage of process to find all the contractors who have not claimed their retained guaranty money. RMF has also increased its staff to better handle operations from 2 accountants to 3.</p> <p>Also RMF has worked with RRA to implement a new improved collection system at the border posts. But there are still some problems and</p>

				<p>the border post have not a harmonized way of collecting money (difference on the tonnage: 3.5T or 4.5 T or 5T). RMF has sent a draft report of the study conducted on all border posts and respective recommendations to RRA for review and harmonization.</p> <p>Regarding the audits RMF has been audited during this last quarter and is closely following the recommendations of the report.</p>
5	To approve program execution reports as well as quarterly and annual financial reports.	Know the realistic picture of RMF's technical and financial Performance and position.	Making useful Economic decisions.	A financial report is sent monthly to MINECOFIN. Activity report is also sent to MININFRA following the template elaborated.
6	To monitor the performance of the management and the personnel of RMF.	Maximise institutional and staff performance	Quality service delivery.	A performance contract has been signed with each staff of RMF. RMF is monitoring the time taken to process invoices by use of invoice tracker system.

Road Maintenance Fund has achieved all the targets set for the financial year 2013-14. The overall performance is good.

3. MAIN STATISTICS AND ACHIEVEMENT OF FISCAL YEAR 2013-2014

3.1. PLANNING FOR THE BUDGET YEAR 2013 – 2014

The table below shows the planned disbursements for the budget year 2013 ó 2014.

	Description	RTDA	Districts	City of Kigali Roads	Total (RWF)	%
1	Construction	-	-	2,972,000,000	2,972,000,000	11.13
2	Routine maintenance	-	1,200,000,000	-	1,200,000,000	4.49
3	Periodic maintenance	8,184,750,000	-	692,000,000	8,876,750,000	33.25
4	Emergency maintenance	700,000,000	-	-	700,000,000	2.62
5	Recurrent maintenance	7,144,350,000	-	2,865,000,000	10,009,350,000	37.49
6	Study, planning & supervision	1,390,900,000	-	271,000,000	1,661,900,000	6.22
7	Bridge maintenance	580,000,000	-	-	580,000,000	2.17
8	Expropriations	-	-	-	-	0.00
9	FER Administration				700,000,000	2.62
	Total (RWF)				26,700,000,000	100

3.2. PERFORMANCE REPORT

The performance report shows the disbursements on road maintenance activities during the financial year 2013 ó 2014.

i. RTDA PROJECTS

Maintenance Type	<i>Number of contracts</i>	<i>Total Contract amount (In millions)</i>	<i>Amount Paid before period of report (In millions)</i>	<i>Paid in period of report (In millions)</i>	<i>Total amount paid (In millions)</i>	<i>Balance (ongoing projects) (In millions)</i>
Paved						
01 Construction	3	410.2	95.2	39.6	134.8	275.4
02 Routine maintenance	0	-	-	-	-	-
03 Periodic maintenance	0	-	-	-	-	-
04 Emergency works	9	3,465.2	470.5	1,330.2	1,800.7	1,664.5
05 Recurrent Maintenance	7	8,861.1	2,195.4	3,487.4	5,682.8	3,178.3
06 Study & planning and supervision of works	2	1,210.7	455.6	470.0	925.6	285.1
07 Bridges	0	-	-	-	-	-
Sum:	21	13,947.2	3,216.7	5,327.2	8,543.9	5,403.3

Maintenance Type	<i>Number of contracts</i>	<i>Total Contract amount (In millions)</i>	<i>Amount Paid before period of report (In millions)</i>	<i>Paid in period of report (In millions)</i>	<i>Total amount paid (In millions)</i>	<i>Balance (ongoing projects) (In millions)</i>
Unpaved						
01 Construction	0	-	-	-	-	-
02 Routine maintenance	0	-	-	-	-	-
03 Periodic maintenance	8	20,403.5	7,281.4	8,190.0	15,471.4	4,932.1
04 Emergency works	13	4,020.4	-	2,652.0	2,652.0	1,368.4
05 Recurrent Maintenance	1	532.9	-	-	-	532.9
06 Study & planning and supervision of works	9	526.3	189.8	134.6	324.4	201.9
07 Bridges	12	1,595.2	887.9	626.1	1,514.0	81.2
Expropriation				57.2		
Sum:	43	27,078.3	8,359.1	11,659.9	19,961.8	7,116.5

ii. CITY OF KIGALI PROJECTS

Maintenance Type	Number of contracts	Total Contract amount (In millions)	Amount Paid before period of report (In millions)	Paid in period of report (In millions)	Total amount paid (In millions)	Balance (ongoing projects) (In millions)
Paved						
01 Construction	5	43,453.9	11,742.0	3,340.2	15,082.2	28,371.7
02 Routine maintenance	0	-	-	-	-	-
03 Periodic maintenance	0	-	-	-	-	-
04 Emergency works	0	-	-	-	-	-
05 Recurrent Maintenance	6	3,832.9	999.5	2,695.7	3,695.2	137.7
06 Study & planning and supervision of works	13	707.1.1	102.1	139.6	241.6	465.4
07 Bridges	0	-	-	-	-	-
Expropriation				637.4		
Sum:	23	47,993.8	13,058.6	6,812.9	19,871.7	28,759.6

iii. TRANSFERS TO DISTRICTS

Maintenance Type	Number of contracts	Total Contract amount (In millions)	Amount Paid before period of report (In millions)	Paid in period of report (In millions)	Total amount paid (In millions)	Balance (In millions)
Paved						
02 Routine maintenance	30	240	-	176.8	176.8	63.2.

Maintenance Type	Number of contracts	Total Contract amount (In millions)	Amount Paid before period of report (In millions)	Paid in period of report (In millions)	Total amount paid (In millions)	Balance (In millions)
Unpaved						
02 Routine maintenance	30	960	-	530.4	530.4	429.6

The performance report shows that Road Maintenance Fund has disbursed a total amount equal to twenty four billion seven hundred seventy seven million five hundred fifty four thousand five hundred nineteen Rwandan Francs (**24,777,554,519 RWF**) on road maintenance activities out of twenty six billions Rwandan Francs (26,000,000,000 RWF) provided in the 2013 ó 2014 Action Plan. This means a budget execution rate of **ninety five point three percent 95.3%**.

4. OTHER IMPORTANT EVENTS OF THE YEAR 2013-14

During the financial year 2013 ó 2014, Road Maintenance Fund has been given a permanent office space by Rwanda Housing Authority, and after the renovation of the building, RMF relocated to the new place located at Plot N° 140, URUGWIRO Village, KAMATAMU Cell, KACYIRU Sector, GASABO District, City of KIGALI.

5. HUMAN RESOURCE

NUMBER OF STAFF AT THE END OF THE FISCAL YEAR

1	MUKAMURENZI Nociata	Director general
2	NYAKANA Johnson	Director of finance and administration
3	BATAMURIZA Josephine	Human resource and logistics
4	GISAGARA Frank	Procurement Officer
5	NGIRUMWE James	Legal
6	UWIMANA Théophile	IT
7	BAGANIZI Emile Patrick	M&E Engineer
8	GAKURU Edison	Expenditure accountant
9	NTARINDWA Eugene	Revenue accountant
10	UMURIZA Odette	Revenue accountant
11	NDIKUBWIMANA Jean de Dieu	M&E Engineer
12	MUSENGAYIRE Emilie	Administrative assistant

NUMBER OF PERSONS WHO LEFT THE ORGANIZATION

1	MUTESI RHONA	Human resource and logistics
2	TWAGIRUMUKIZA Leonard	M&E Engineer

NUMBER OF STAFF RECRUITED DURING THE YEAR

1	BATAMURIZA JOSEPHINE	Human resource and logistics
2	GISAGARA FRANK	Procurement Officer
3	NGIRUMWE JAMES	Legal
4	NDIKUBWIMANA JEAN DE DIEU	M&E Engineer

The structure of Road Maintenance Fund is under review and once finalized and approved, some other proposed posts will be added on.

6. BUDGET EXECUTION

	Financial Year 2013/14	Financial Year 2013/14	Financial Year 2013/14	Variance	Perform ance
			As at end of June 2014 Actual - Frw		
	Approved Budget - Frw	Revised Budget - Frw		Frw	%
		A	B	A-B	(B/A)*100
Revenue					
Tax Revenue	0	0	0	0	0.00%
Fees, fines, penalties and licenses	0	0	206,869	(206,869)	0.00%
Transfers from Treasury	0	0	0	0	0.00%
Transfers from other Government Reporting entities/revenues	25,000,000,000	25,000,000,000	24,399,508,263	600,491,737	97.6%
Grants	0	0	0	0	0.00%
Other revenue	0	0	539,019,729	(539,019,729)	0.00%
Proceeds from sale of capital items	0	0	0	0	0.00%
Proceeds from borrowings	0	0	0	0	0.00%
	0	0	0	0	0.00%
Total Revenue		25,000,000,000	24,938,735,461	61,264,539	99.75%
Expenses					
Compensation of Employees	116,085,385	116,085,385	90,543,121	25,542,264	78%
Use of Goods and Services	10,315,864,742	23,941,512,428	25,111,974,693	(629,537,735)	104%
Transfers to Reporting Entities	1,200,000,000	800,000,000	707,206,652	92,793,348	88%
Grant and other transfers and subsidies	0	0	0	0	0.00%
Social Assistance	0	0	0	0	0.00%
Financing cost	0	0	0	0	0.00%
Other Expenses	0	0	140,500	(140,500)	0.00%
Capital Expenditure	62,000,000	12,000,000	4,191,795	7,808,205	35%
Loans repayments	0	0	0	0	0.00%
Total expenses	11,693,950,127	24,869,597,813	25,914,056,761	(1,044,458,948)	104.2%

Road Maintenance Fund uses its own resources and there is no external financing.

7. MAIN CHALLENGES AND PROPOSED SOLUTIONS

7.1. MAIN CHALLENGES

During the financial year 2013 ó 2014, the main challenges faced are:

- Delaying projects. When the projects execution are not completed on the planned time and invoices paid in the budgeted year, it affects the planning for the coming years as the committed funds on these projects have to be shifted.
- Procurement processes of new projects that take very long time thus affecting the planned execution period.
- The studies of planned projects that are not conducted on time affect the implementation of projects.
- For the earmarked funds to be transferred to Districts for routine maintenance of national roads and district roads class one by community associations, the Districts delay in providing quarterly activities reports and this affects the transfer of the following batches.
- The roads maintenance needs are higher than the Road Maintenance Fund resources.

7.2. PROPOSED SOLUTIONS

- The executing agencies of maintenance projects (RTDA and City of KIGALI) should put much emphasis on the projects monitoring so that the projects are completed on time and invoices sent to RMF timely. If not completed on time, the delaying companies should be penalized.
- The procurement processes of new projects should be conducted timely and speeded up.
- The studies of projects to be implemented should be made early.
- The respective Districts should provide quarterly activities and financial reports on routine maintenance on time so that the next batch of funds should be transferred.
- The Road Maintenance Fund should be subsidized by the Government to be able to fund all the required road maintenance activities.

8. AGENDA OF ACTIVITIES FOR NEW FISCAL YEAR 2014 – 2015

During the next fiscal year 2014 ó 2015, Road Maintenance Fund is planning to collect a total amount of twenty five billions Rwandan Francs (25,000,000,000 RWF) from fuel levy and road toll. These collected funds will be added to the available funds on RMF account which will be carried forward and the next annual budget will be thirty one billion nine hundred ninety six million Rwandan Francs (31,996,000,000 RWF).

These funds will be disbursed as follows:

- Rwanda Transport Development Agency (RTDA) road maintenance projects: Twenty one billion two hundred seventy two thousand seven hundred and fifty thousand Rwandan Francs (21,272,750,000 RWF).
- City of Kigali road maintenance projects: Eight billion eight hundred twenty three million two hundred and fifty thousand Rwandan Francs (8,823,250,000 RWF).
- Transfers to Districts for routine maintenance of national Roads and District Roads Class one: One billion two hundred million Rwandan Francs (1,200,000,000 RWF).

ANNEXES

ROAD MAINTENANCE FUND PROGRESS REPORT FOR THE YEAR 2013 – 2014

1. RWANDA TRANSPORT DEVELOPMENT AGENCY (RTDA) PROJECTS

S N°	CONTRACT NUMBER	PROJECT	CONTRACTOR	REVISED CONTRACT AMOUNT	PAYMENTS DONE BETWEEN JULY 2013 - JUNE 2014	CUMULATIVE PAYMENTS	BALANCE TO BE PAID TO THE CONTRACTOR	DISBURSE MNT RATE
1	69/FER/2008	Etude et surveillance de l'Entretien périodique de la route Ngororero-Vunga-Nyakinama et la bretelle Gitega-Gatumba	ATLANTIS CONSULT	211,142,120	18,463,460	122,361,775	88,780,345	57.95%
2	RMF/2009 - 2010/33	Periodic maintenance of Mudasomwa - Gisovu earth road (53 km)	NPD COTRACO	4,085,892,603	270,137,280	4,081,378,688	4,513,915	99.89%
3	RMF/2010 - 2011/08	Periodic maintenance of Kazabe - Rutsiro - Gashubi earth road	EUR	3,392,802,054	604,532,947	2,549,126,629	843,675,425	75.13%
4	RMF/2010 - 2011/15	Maintenance for three years of Kayonza - Kagitumba asphalt road (First year)	NPD COTRACO	2,773,049,206	197,107,200	1,448,524,771	1,324,524,435	52.24%
5	RMF/2010- 2011/43	Supervision of multiyear periodic maintenance of Gitarama - Kibuye, Kayonza - Rusumo and Kayonza - Kagitumba asphalt roads	WEST INGENIERIE	1,175,430,989	461,167,323	909,695,919	265,735,070	77.39%
6	RMF/2010- 2011/66	Rehabilitation and periodic maintenance of Nyakinama - Satinsyi earth road	ERGECO	2,049,915,779	253,001,606	768,654,818	1,281,260,961	37.50%

S N°	CONTRACT NUMBER	PROJECT	CONTRACTOR	REVISED CONTRACT AMOUNT	PAYMENTS DONE BETWEEN JULY 2013 - JUNE 2014	CUMULATIVE PAYMENTS	BALANCE TO BE PAID TO THE CONTRACTOR	DISBURSE MNT RATE
7	RMF/2011-2012/02	Execution of urgent maintenance works of Gitarama-Huye-Akanyaru and Huye -Kitabi	HORIZON CONSTRUCTION	548,945,605	218,306,596	419,477,502	129,468,103	76.42%
8	RMF/2011-2012/17	Emergency works for the construction of Giciye bridge on hydropower plant site in Nyabihu District	ENGINEER REGIMENT	236,736,250	25,425,000	236,686,250	50,000	99.98%
9	RMF/2011-2012/32	Urgent works for the diversion of Nyabarongo riverbanks at PK 33+500 Muhanga-Ngororero road	ENGINEER REGIMENT	166,770,714	121,397,164	152,530,714	14,240,000	91.46%
10	RMF/2011-2012/41 Bis	Construction of Cyagara Bridge in Rusizi District	ETF	244,694,055	39,376,073	244,694,055	0	100.00%
11	RMF/2011-2012/54	Consultant service for control and supervision of periodic maintenance works of Rwamagana - Zaza unpaved road	HYCOGEC CONSULTANT	74,122,075	32,181,979	64,338,159	9,783,916	86.80%
12	RMF/2011-2012/61 Bis	Maintenance for three years of Kayonza - Kagitumba asphalt road (Second year)	NPD - COTRACO	820,241,423	192,862,644	783,654,063	36,587,360	95.54%
13	RMF/2011-2012/62 Bis	Maintenance for three years of Kayonza - Rusumo asphalt road (Second year)	NPD - COTRACO	725,585,103	348,720,244	701,970,118	23,614,985	96.75%
14	RMF/2011-2012/64	Execution of periodic maintenance works of Rwamagana Zaza road (28 km)	JV ENC - BUILDAFRICA	2,214,878,012	1,166,076,050	1,933,107,431	281,770,581	87.28%

S N°	CONTRACT NUMBER	PROJECT	CONTRACTOR	REVISED CONTRACT AMOUNT	PAYMENTS DONE BETWEEN JULY 2013 - JUNE 2014	CUMULATIVE PAYMENTS	BALANCE TO BE PAID TO THE CONTRACTOR	DISBURSE MNT RATE
15	RMF/2012-2013/02	Construction of Mashyiga I and Mashyiga II Bridges in Karongi District	ENGINEER REGIMENT	470,650,000	20,377,300	437,533,706	33,116,294	92.96%
16	RMF/2012-2013/19	Execution des travaux de suppression des bermes centrales pour l'élargissement des tronçons de routes en pavées de pierres du lot 1 dans le quartier de Taba -district de Huye	HORIZON CONSTRUCTION	141,562,240	39,570,740	134,862,492	6,699,748	95.27%
17	RMF/2012-2013/20	Execution of emergency works for the maintenance of Musanze -Nyakinama and Musanze Rubavu	CHICO	37,965,916	5,306,478	37,965,916	0	100.00%
18	RMF/2012-2013/23	Urgent works of removal of landslide from Ngororero Mukamira asphalt road	NPD - COTRACO	462,602,150	0	205,521,001	257,081,149	44.43%
19	RMF/2012-2013/26	Imirimo yo gusana ikiraro cya Kunyu giherereye ku muhanda wa Mudasomwa - Gisovu ugana ku ruganda rw'icyayi n'ikiraro cya Gasoro kiri ku muhanda Cyakabiri Nyabikenke Ndusu	ENGINEER REGIMENT	59,176,250	4,989,250	59,177,090	-840	100.00%
20	RMF/2012-2013/28	Carrying out a detailed design , elaboration of tender documents for the works of road protection in sector tare (Nyamagabe district) on Huye Rusizi road	TECOS	35,346,900	8,836,725	15,906,105	19,440,795	45.00%

S N°	CONTRACT NUMBER	PROJECT	CONTRACTOR	REVISED CONTRACT AMOUNT	PAYMENTS DONE BETWEEN JULY 2013 - JUNE 2014	CUMULATIVE PAYMENTS	BALANCE TO BE PAID TO THE CONTRACTOR	DISBURSE MNT RATE
21	RMF/2012- 2013/30	Rehabilitation works and periodic maintenance works of the access road to the new Karongi tea factory Rugabano -Gasenyi road (13.6 km)	FIECO LTD	1,471,787,329	1,318,404,352	1,465,641,603	6,145,726	99.58%
22	RMF/2012- 2013/40	Supervision of rehabilitation and periodic maintenance works of the access road to the new Karongi tea factory Rugabano - Gasenyi road (13.6) and section Karongi - Gasenyi road (15km)	TECOS	29,594,400	28,772,333	29,594,400	0	100%
23	RMF/2012- 2013/41	Maintenance for three years of Gitarama - Kibuye asphalt road (74 km) (third year)	ECOAT	1,999,977,901	1,833,966,396	1,833,966,396	166,011,505	91.70%
24	RMF/2012- 2013/45	Emergency works for the maintenance of Muregeya and Nyabarongo bailey bridges	ENGINEER REGIMENT	181,223,200	151,857,200	151,857,200	29,366,000	83.80%
25	RMF/2012- 2013/47	Construction works of RWONDO Bridge in Nyamagabe District	ECOBÉ	115,887,198	115,651,178	115,651,178	236,020	99.80%
26	RMF/2012- 2013/48	Supervision of construction works of RWONDO Bridge in Nyamagabe District	ATLAS ENGINEERING CONSULTANT LTD	16,531,800	16,531,800	16,531,800	0	100.00%
27	RMF/2012- 2013/50	Execution of periodic maintenance of JOMBA - SHYIRA earth road	ECOTIBAT	3,689,303,060	2,895,222,069	2,990,871,165	698,431,895	81.07%

S N°	CONTRACT NUMBER	PROJECT	CONTRACTOR	REVISED CONTRACT AMOUNT	PAYMENTS DONE BETWEEN JULY 2013 - JUNE 2014	CUMULATIVE PAYMENTS	BALANCE TO BE PAID TO THE CONTRACTOR	DISBURSE MNT RATE
28	RMF/2012-2013/51	Control and supervision of periodic maintenance works of JOMBA - SHYIRA earth road	CCC	72,438,312	8,114,388	61,870,704	10,567,608	85.41%
29	RMF/2012-2013/52	Three years periodic maintenance works of Nyakinama - Musanze - Cyanika and Musanze - Rubavu paved roads	HORIZON CONSTRUCTION	755,837,589	382,895,367	382,895,367	372,942,222	50.66%
30	RMF/2013-2014/02	Urgent works of rehabilitation of a collapsed bridge located at Brasserie - Nyamwenda - Nkora earth road	ENGINEER REGIMENT	15,460,000	15,460,000	15,460,000	0	100.00%
31	RMF/2013-2014/03	Supervision, control and monitoring for completion of periodic maintenance works of Jomba - Shyira road (15.3km) in Nyabihu district	GE&SS	17,062,800	14,219,000	14,219,000	2,843,800	83.33%
32	RMF/2013-2014/05	Emergency works for maintenance of access road to Rambura Catholic Church	ENGINEER REGIMENT	74,292,900	74,292,900	74,292,900	0	100.00%
33	RMF/2013-2014/06	Urgent works of reconstruction of a collapsed retaining wall located at PK 77+400	ENGINEER REGIMENT	321,210,250	250,575,000	250,575,000	70,635,250	78.01%
34	RMF/2013-2014/07	Urgent works of reconstruction of Kanama bridge and damaged spots on PK 3+140 and PK 3+700 on Mahoko -Nkomane - Gasiza road in Rubavu District	ENGINEER REGIMENT	391,934,000	348,389,000	348,389,000	43,545,000	88.89%

S N°	CONTRACT NUMBER	PROJECT	CONTRACTOR	REVISED CONTRACT AMOUNT	PAYMENTS DONE BETWEEN JULY 2013 - JUNE 2014	CUMULATIVE PAYMENTS	BALANCE TO BE PAID TO THE CONTRACTOR	DISBURSE MNT RATE
35	RMF/2013-2014/11	Urgent rehabilitation on the collapsed bridge at Nyanza . Buhanda - Kibuye	ENGINEER REGIMENT	46,500,000	45,000,000	45,000,000	1,500,000	96.77%
36	RMF/2013-2014/12	Urgent rehabilitation works of Mwogo bridge between Nyamagabe and Nyaruguru districts	ENGINEER REGIMENT	29,767,400	26,813,392	26,813,392	2,954,008	90.08%
37	RMF/2013-2014/14	Emergency works of landslides removal on the road Kirambo . Mubuga - Ntaruka - Gahunga in Burera district	ENGINEER REGIMENT	20,055,500	18,255,500	18,255,500	1,800,000	91.02%
38	RMF/2013-2014/15	Urgent works for Matyazo Bridge repair and slope failure retaining wall construction at PK 23+000 for the road Pindura - Bweyeye	ENGINEER REGIMENT	97,580,000	97,345,000	97,345,000	235,000	99.76%
39	RMF/2013-2014/18	Urgent woks for repair Base-Kinihira road	ENGINEER REGIMENT	143,219,190	143,218,945	143,218,945	245	100.00%
40	RMF/2013-2014/20	Urgent works of Mwogo road works in Bugesera district	ENGINEER REGIMENT	329,296,800	216,515,000	216,515,000	112,781,800	65.75%
41	RMF/2013-2014/21	Emergency works of Rugobagoba - Mugina - Mukunguri road (28 km)	ENGINEER REGIMENT	45,046,000	44,719,750	44,719,750	326,250	99.28%
42	RMF/2013-2014/22	Periodic maintenance works of BURUHUROI Tea Factory . BISHARARA unpaved road (18.0 KM) in NYAMAGABE District	FAIR CONSTRUCTION	1,884,326,660	978,497,740	978,497,740	905,828,920	51.93%

S N°	CONTRACT NUMBER	PROJECT	CONTRACTOR	REVISED CONTRACT AMOUNT	PAYMENTS DONE BETWEEN JULY 2013 - JUNE 2014	CUMULATIVE PAYMENTS	BALANCE TO BE PAID TO THE CONTRACTOR	DISBURSE MNT RATE
43	RMF/2013-2014/23	Emergency works for construction of diversion road on Kigali . Musanze road at chainage 58+600 and construction of retaining wall on slope failure at chainage 60+900	ENGINEER REGIMENT	87,300,000	56,240,000	56,240,000	31,060,000	64.42%
44	RMF/2013-2014/24	Execution of the emergency works for slope failure spots on Gisovu . Mudasomwa road, at MUSEBEYA on NR32 (Gatovu . Mushubi), slope failure at NZAHAHA on NR11 (Rusizi . Bugarama) and landslides and drainage failure spot at KIGEME on NR6 (Huye . Nyamagabe)	ENGINEER REGIMENT	652,479,300	477,464,700	477,464,700	175,014,600	73.18%
45	RMF/2013-2014/27	Maintenance for three years of KAYONZA . KAGITUMBA Road (116 KM) . Phase III	NPD COTRACO -	993,663,173	296,525,541	296,525,541	697,137,632	29.84%
46	RMF/2013-2014/28	Maintenance for three years of KAYONZA . RUSUMO Road (92 KM) . Phase III	NPD COTRACO -	792,721,700	235,286,902	235,286,902	557,434,798	29.68%
47	RMF/2013-2014/30	Urgent works of periodic maintenance of the Kavure-Myariro road /Bugesera district	ENGINEER REGIMENT	918,004,673	681,090,402	681,090,402	236,914,271	74.19%
48	RMF/2013-2014/31	Gutunganya imihanda mu Mirenge ya Ntyazo , Kibilizi , Muyira na Busoro	RCS	210,000,000	83,300,000	83,300,000	126,700,000	39.67%

S N°	CONTRACT NUMBER	PROJECT	CONTRACTOR	REVISED CONTRACT AMOUNT	PAYMENTS DONE BETWEEN JULY 2013 - JUNE 2014	CUMULATIVE PAYMENTS	BALANCE TO BE PAID TO THE CONTRACTOR	DISBURSE MNT RATE
49	RMF/2013-2014/33	Urgent maintenance works of the access road to Kanembwe village in Rubavu District	ENGINEER REGIMENT	397,224,000	397,224,000	397,224,000	0	100.00%
50	RMF/2013-2014/34	Emergency works for maintenance of Rukomo . Byumba road	ENGINEER REGIMENT	440,320,000	200,960,000	200,960,000	239,360,000	45.64%
51	RMF/2013-2014/35	Urgent works of maintenance of the the access road to Maranyundo weather Radar located in Bugesera district.	ENGINEER REGIMENT	292,932,900	107,685,610	107,685,610	185,247,290	36.76%
52	RMF/2013-2014/36	Urgent works of maintenance of access road to Gishari Police Training	ENGINEER REGIMENT	447,194,500	365,621,725	365,621,725	81,572,775	81.76%
53	RMF/2013-2014/37	Emergency works for the construction of Satinsyi pedestrian bridge in Ngororero district	ENGINEER REGIMENT	83,772,160	83,772,160	83,772,160	0	100.00%
54	RMF/2013-2014/38	Rehabilitation and periodic maintenance works of access road to Rukarara Mushisishiro Power House	REFAD RWANDA	1,614,547,390	704,093,900	704,093,900	910,453,490	43.61%
55	RMF/2013-2014/39	Updating quantities, control and supervision of periodic maintenance works of Buruhukiro tea factory - Bisharara (18.0km) unpaved road in Nyamagabe district.	ECAD	48,905,102	10,706,814	10,706,814	38,198,288	21.89%

S N°	CONTRACT NUMBER	PROJECT	CONTRACTOR	REVISED CONTRACT AMOUNT	PAYMENTS DONE BETWEEN JULY 2013 - JUNE 2014	CUMULATIVE PAYMENTS	BALANCE TO BE PAID TO THE CONTRACTOR	DISBURSE MNT RATE
56	RMF/2013- 2014/42	Execution of works for recurrent maintenance of unpaved road Nyankora . Murindi . Nasho (35.8 km)	ECOAT	532,980,120	0	0	532,980,120	0.00%
57	RMF/2013- 2014/43	Emergency works for repair of some spots on the road Giswi . Uwinteko	ENGINEER REGIMENT	91,410,400	31,798,000	31,798,000	59,612,400	34.79%
58	RMF/2013- 2014/46	Roads maintenance and improvement in the headquarters of Rwanda National Police	ENGINEER REGIMENT	747,674,389	0	0	747,674,389	0.00%
59	RMF/2013- 2014/47	Urgent works of maintenance of Save . Mamba (section of 7 km)	ENGINEER REGIMENT	659,801,800	139,920,390	139,920,390	519,881,410	21.21%
60	RMF/2013- 2014/48	Consultancy services for detailed study of periodic maintenance works of Kibeho - Kivu Muganza tea factory (14.0 km) unpaved road and for detailed study of urgent works for the deviation from Giswi to Nshili Kivu tea factory in Nyaruguru district	TECOS	19,215,120	4,803,780	4,803,780	14,411,340	25.00%
61	RMF/2013- 2014/49	Urgent works for the protection of Rubyiro bridge in Rusizi District	ENGINEER REGIMENT	13,760,000	0	0	13,760,000	0.00%

S N°	CONTRACT NUMBER	PROJECT	CONTRACTOR	REVISED CONTRACT AMOUNT	PAYMENTS DONE BETWEEN JULY 2013 - JUNE 2014	CUMULATIVE PAYMENTS	BALANCE TO BE PAID TO THE CONTRACTOR	DISBURSE MNT RATE
62	RMF/2013- 2014/51	Service de consultance pour le contrôle et la surveillance des travaux d'entretien périodique de la route en terre Nyankora . Mulindi . Nasho	PRISMA CONSULT	37,335,200	0	0	37,335,200	0.00%
63		Expropriation fees			57,209,906	57,209,906		
	TOTAL			40,757,083,660	16,987,078,266	28,563,052,072	12,924,187,894	

The total amount paid on RTDA projects including expropriation expenses is **sixteen billion nine hundred eight seven million seventy eight thousand two hundred sixty six Rwandan Francs (16,987,078,266 RWF)**.

2. CITY OF KIGALI PROJECTS

S N°	CONTRACT NUMBER	CONTRACT NAME	CONTRACTOR	REVISED CONTRACT AMOUNT	PAYMENTS BETWEEN JULY 2013 - JUNE 2014	CUMULATIVE PAYMENTS	BALANCE TO BE PAID TO THE CONTRACTOR	DISBURSEMNT RATE
1	RMF/2010 - 2011/23	Construction of asphalt concrete roads in Kigali City (34,625 km)	NPD - COTRACO	14,296,002,047	2,395,368,396	12,842,603,984	1,453,398,063	89.83%
2	RMF/2011- 2012/30	Construction works of the asphalt concrete road "Cercle Sportif - Nyamirambo"	HORIZON CONSTRUCTION	1,219,808,747	109,981,459	1,193,424,419	26,384,328	97.84%
3	RMF/2011- 2012/56	Supply and installation of street signs in four zones of City of Kigali	KCREA LTD	595,755,523	327,677,286	538,964,371	56,791,152	90.47%
4	RMF/2010- 2011/59	Supervision of construction of 5,92 km of asphalt concrete roads in Kigali City / Second contract	ATLANTIS CONSULT	20,915,500	2,861,500	20,915,500	0	100.00%
5	RMF/2012- 2013/07	Construction of Storm water drainage of Kove in Nyarugenge District	ECODAC SARL	517,687,500	20,301,370	517,668,580	18,920	100.00%
6	RMF/2012- 2013/31	Supervision of construction works of the asphalt concrete road " Cercle sportif Nyamirambo"	CAVICON CONSULTANTS	36,615,400	18,269,717	34,585,431	2,029,969	94.46%
7	RMF/2012- 2013/34	Construction of storm water drainage channel of Nyamirambo in Nyarugenge District	ECOTRA SARL	89,459,400	17,878,140	89,445,660	13,740	99.98%

S N°	CONTRACT NUMBER	CONTRACT NAME	CONTRACTOR	REVISED CONTRACT AMOUNT	PAYMENTS BETWEEN JULY 2013 - JUNE 2014	CUMULATIVE PAYMENTS	BALANCE TO BE PAID TO THE CONTRACTOR	DISBURSEMNT RATE
8	RMF/2012-2013/35	Supervision of construction works of storm water drainage channel of Nyamirambo in Nyarugenge District	DEC COMPANY LTD	9,196,000	1,747,240	8,736,200	459,800	95.00%
9	RMF/2012-2013/36	Supervision of construction works of storm water drainage channel of Kicukiro in Kicukiro District	GECO AFRICA LTD	6,844,000	2,737,600	6,843,200	800	99.99%
10	RMF/2012-2013/37	Construction of storm water drainage channel of Kicukiro in Kicukiro District	ECOCAS COMPANY LTD	117,850,000	23,106,870	117,797,794	52,206	99.96%
11	RMF/2012-2013/38	Consultant's services for the study of maintenance of roads in the City of Kigali	CCC	71,390,000	42,834,000	71,390,000	0	100.00%
12	RMF/2012-2013/43	Construction of storm water drainage channel of Rwarutabura	ECODAC SARL	674,225,400	338,287,518	674,215,753	9,647	100.00%
13	RMF/2012-2013/44	Supervision of construction works of storm water drainage channel of Rwarutabura	DEC COMPANY LTD	18,331,500	9,165,750	18,331,500	0	100.00%
14	RMF/2012-2013/55	Supervision of construction works of 34,625 km asphalt concrete roads in Kigali City / Final contract	HYCOGEC CONSULTANT	65,372,000	39,223,200	39,223,200	26,148,800	60.00%
15	RMF/2013-2014/09	Maintenance of roads in the City of Kigali - Phase One	NPD - COTRACO	2,170,000,000	2,042,319,075	2,042,319,075	127,680,925	94.12%

S N°	CONTRACT NUMBER	CONTRACT NAME	CONTRACTOR	REVISED CONTRACT AMOUNT	PAYMENTS BETWEEN JULY 2013 - JUNE 2014	CUMULATIVE PAYMENTS	BALANCE TO BE PAID TO THE CONTRACTOR	DISBURSEMNT RATE
16	RMF/2013-2014/13	Rehabilitation works of Mpazi storm water drainage in Nyarugenge district , City of Kigali	ECODAC SARL	263,686,000	253,793,220	253,793,220	9,892,780	96.25%
17	RMF/2013-2014/19	Supervision of construction works of MPAZI storm water drainage in NYARUGENGE District	ART SEC Company	16,567,200	16,567,200	16,567,200	0	100.00%
18	RMF/2013-2014/26	Construction of KANOMBE Barracks . KIBAYA asphalt concrete road (3.10 KM) in Nyarugunga Sector, Kicukiro District	ENGINEERING REGIMENT	1,503,207,087	507,195,728	507,195,728	996,011,359	33.74%
19	RMF/2013-2014/29	Supervision of construction works of KANOMBE Barracks . KIBAYA asphalt concrete road (3.10 KM) in Nyarugunga Sector, Kicukiro District	GECO AFRICA LTD	10,502,000	0	0	10,502,000	0.00%
20	RMF/2013-2014/41	Strategic maintenance works for 70.268 km of roads in the City of Kigali	NPD - COTRACO	25,839,130,248	0	0	25,839,130,248	0.00%
21	RMF/2013-2014/45	Study for maintenance works of Rwandex . Kimihurura road	GECO AFRICA LTD	6,490,000	0	0	6,490,000	0.00%
22	RMF/2013-2014/50	Study for maintenance of Karuruma . Bweramvura unpaved road	GECO AFRICA LTD	15,458,000	6,183,320	6,183,320	9,274,680	40.00%

S N°	CONTRACT NUMBER	CONTRACT NAME	CONTRACTOR	REVISED CONTRACT AMOUNT	PAYMENTS BETWEEN JULY 2013 - JUNE 2014	CUMULATIVE PAYMENTS	BALANCE TO BE PAID TO THE CONTRACTOR	DISBURSEMNT RATE
23	RMF/2013- 2014/52	Supervision of strategic maintenance of 70.268 KM roads in the City of KIGALI	JV BE KIADY - B.E. MAMITIANA Ltd	408,870,000	0	0	408,870,000	0.00%
24		Expropriation fees			637,387,552	637,387,552		
	TOTAL			47,973,363,552	6,812,886,141	19,871,726,294	28,759,556,810	

The total amount paid on City of Kigali projects is **six billion eight hundred twelve million eight hundred eighty six thousand one hundred forty one Rwandan Francs (6,812,886,141 RWF)**.