

REPUBLIC OF RWANDA



ROAD MAINTENANCE FUND (RMF)



ROAD MAINTENANCE FUND ANNUAL ACTIVITY REPORT

Period: 1st July 2019 – 30th June 2020

August, 2020

STATEMENT BY THE DIRECTOR GENERAL

The fiscal year 2019-2020 was progressive as the Road Maintenance Fund (RMF) built on the successes and challenges recorded in fiscal year 2018-2019 which provided a basis for development of the action plan and implementation of activities thereof.

This report highlights key activities undertaken by the RMF during the period starting from 1st July 2018 and ending 30th June 2019, drawing its legal mandate from the Law N° 49/2013 of 28/06/2013 and Law N° 12bis/2014 of 19/05/2014 modifying and completing Law N° 49/2013. It is intended to inform RMF stakeholders and the public of the achievement recorded in road maintenance funding.

The Fund faced a number of challenges in the year which included insufficient budget to fund all road maintenance needs, delayed road maintenance projects which resulted in low budget execution rate and Covid-19 pandemic which affected negatively both our revenues collection and implementation of road maintenance projects funded by RMF.

Efforts are being made in order to increase funds through exploiting all resources as prescribed by the law. In addition to that, the completed study to upgrade RMF to Second Generation Road Fund has suggested other sources of revenues which will be discussed by concerned organs for final decision.

Mathias SIBOMANA

Director General

1. INTRODUCTION

1.1 RMF OPERATIONAL FRAMEWORK

Road Maintenance Fund mandate is to receive, effectively manage and disburse funds for the maintenance of public roads with excellence in accordance with the laws and regulations in place.

Therefore, Road Maintenance Fund ensures funding for road maintenance on the basis of an annual program of activities established by all Government entities responsible for managing road infrastructures in Rwanda.

Road Maintenance Fund carries out monitoring and evaluation of road maintenance projects as well as payment of executed and duly approved road maintenance works.

In order to ensure responsibilities and accountability of each entity involved in road maintenance activities, RMF has started to sign Memoranda of Understanding (MoUs) between RMF and Road Agencies.

The Ministry of Infrastructure (MININFRA) is responsible for the overall formulation of policies for the road sub sector, as well as the monitoring of implementation of road sub sector strategies.

Formally, it is responsible for the overall management of the national road network.

According to the Law number 55/2011 of 14/12/2011 governing roads in Rwanda; roads are defined into four categories namely: National roads, Districts and City of Kigali roads and that of other urban areas - Class I; Districts and City of Kigali roads and that of other urban areas – Class II and Specific roads. The table below presents types of roads and their classification in terms of length in kilometres.

Table 1: Road types and classification

Type of Roads	Length (km)
Classified Roads	
Total Paved National Roads	1,365
Total Unpaved National Roads	1383.8
Total classified National Roads	2,748.80
Total paved District Roads Class 1	92.56
Total Unpaved District Roads Class 1	3,813
Total Classified Roads Class 1	3,906
Rural District Roads Class 2	
District class 2 asphalt paved	46.74
District class 2 cobble stone paved	85.18

District Class 2 unpaved	9,574
Total District Road Class 2	9,659
Unclassified Roads	
Unclassified asphalt paved (CoK) and Secondary Cities	295.56
Unclassified cobble stone Paved (CoK)	31.42
Unclassified unpaved	22,162.62
Total Unclassified Roads	22,489.60
Total Roads in Rwanda	38,803.40

As specified by Law N°55/2011 of 14/12/2011 Governing Roads in Rwanda in its article 6 and article 8, Road Maintenance Fund has the responsibilities of funding the maintenance of National Roads, Districts Roads and City of Kigali roads– Class One.

According to article 3 of the Law N°49/2013 of 28/06/2013 Establishing Road Maintenance Fund (RMF) and Determining its Mission, Organisation and Functioning, RMF shall have the main task of receiving, managing and the disbursement of funds for the maintenance of national, Districts and Kigali City roads - Class One determined by an order of the Ministry in charge of roads.

RMF ensures funding of road maintenance on the basis of an annual programme of activities prepared by Rwanda Transport Agency (RTDA), the Kigali City and the District Authorities.

1.2 Road sub sector financing

In usual circumstances, RMF finances emergency and urgent road maintenance works, routine maintenance works (routine and recurrent maintenance) and periodic road maintenance works under recurrent budget. Rehabilitation works and reconstruction works are formally financed by the development budget.

1.3 RMF financial resources (recurrent budget)

Article 12 of Law n° 49/2013 of 28/06/2013 establishing Road Maintenance Fund (RMF) and determining its mission, organization and functioning was modified and complemented as follows:

“The property of RMF shall comprise movables and immovable. It shall come from the following sources:

- ✓ The State budget allocation;
- ✓ State or partners’ subsidies;
- ✓ Funds from activities performed by RMF;
- ✓ Proceeds from its property;

- ✓ Road user charge levied on gas oil and petrol;
- ✓ Road toll levied on foreign registered vehicles;
- ✓ Compensation for damages caused to the national road network;
- ✓ Loans to RMF approved by the Minister in charge of Finance;
- ✓ Donation and bequests;
- ✓ Property formerly owned by FER.

The current revenues of the Road Maintenance Fund are derived from (i) a petrol and diesel levy (at present 115 FRW per litre for both petrol and diesel) which is about 72 % of the revenues, (ii) a road toll (based on COMESA regulations) charged on foreign heavy vehicles (28 % of Fund revenues) (iii) Compensation for damages caused to the national road network.

Revenues from fuel levy and road toll levied on foreign registered vehicles are collected by Rwanda Revenue Authority (RRA) and transferred into the Road Maintenance Fund account held in the Central Bank of Rwanda (BNR).

1.4 Responsibilities of Road Maintenance Fund

Responsibilities of RMF are the following:

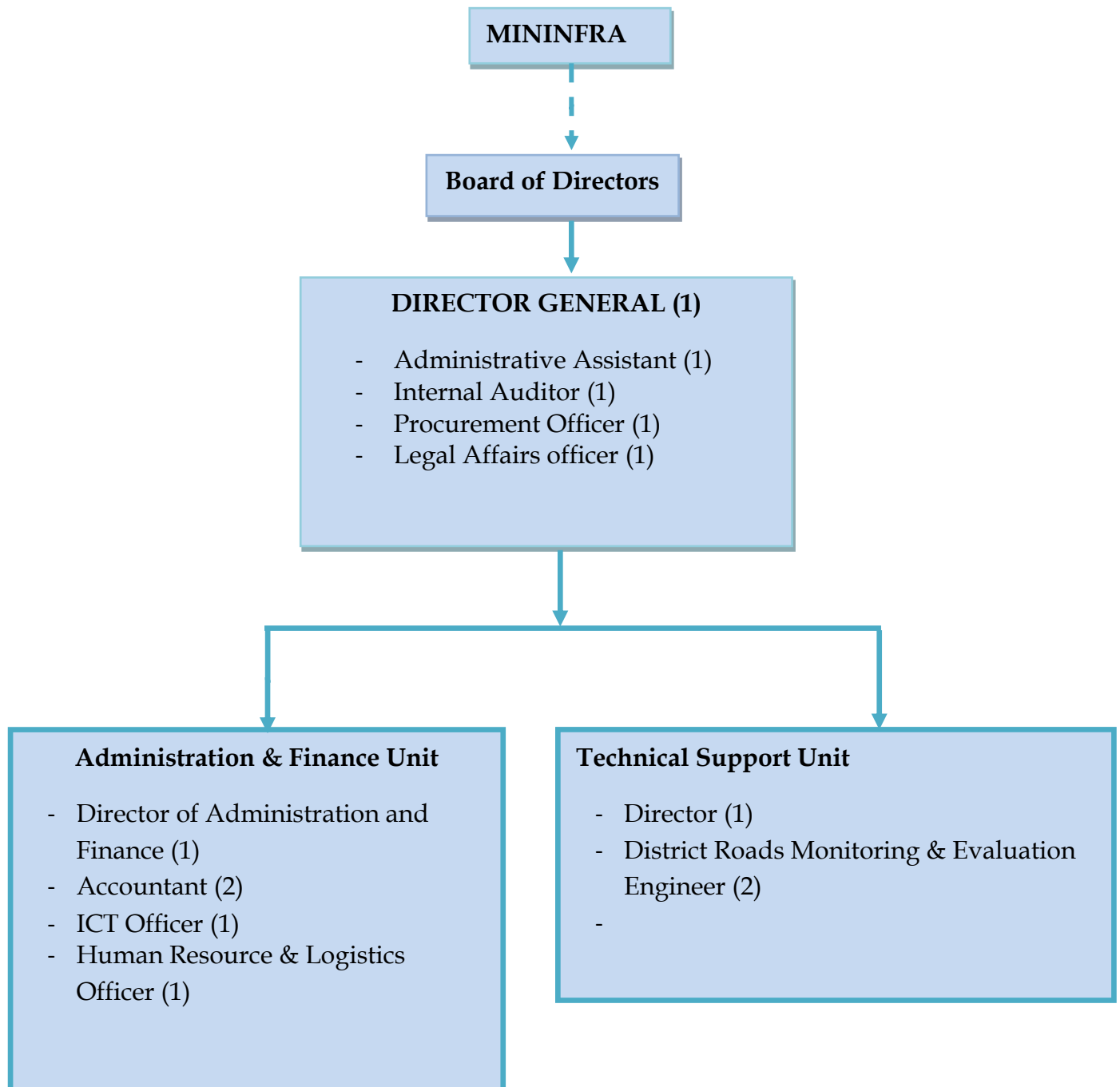
- 1° to receive, effectively, manage, disburse funds for the maintenance of national, Districts and Kigali City roads-Class One and other roads as may be determined by the competent authority;
- 2° to collabrate with other relevant organs in preparation of road maintenance programs which are funded by RMF;
- 3° to ensure that tender documents for project proposals of road maintenance comply with laws before the funding of maintenance works is approved;
- 4° to ensure works that require payments were effectively conducted as it was planned in the signed contract;
- 5° to cooperate and collaborate with other regional and international road funds having similar mission.
- 6° to expropriate the public and compensates in accordance with relevant legal provisions.

1.5 Organisational structure

RMF is administered by a Board of Directors and is headed by a Director General Being Secretary of the Board of Directors. Seven members of the Board of Directors are appointed by an order of the Prime Minister.

According to the current organisational structure, thirteen (13) permanent positions are put in place to carry out the attributions and tasks assigned to RMF (see current RMF organisational structure in Figure 1 below). Two Drivers were also recruited on contract basis. The proposed new RMF Organisational Structure has been submitted to MIFOTRA for review and approval.

Figure 1: RMF Organisational Srtucture



3. RMF IMIHIGO REPORT FOR FISCAL YEAR 2019-2020

Output	Indicator	Targets				Activities	progress Q4
		Q1	Q2	Q3	Q4		
Outcome 1 : Annual road maintenance resources duly collected							
Output 1:		25% of collection (12,750,000,000 Frw)	50% of collection (25,500,000,000 Frw)	75% of collection (38,750,000,000 Frw)	100% of collection (51,000,000,000 Frw)	-Closely work with Rwanda Revenue Authority to ensure that the funds are collected efficiently - Ensure that all the sources of funds provided by the law are maximized- Regular reporting on	At the end of June 2020,RMF has collected revenues amounting to 49,076,233,980 Frw (96.23%)
Collection of 51,000,000,000 Frw and effective management of funds for maintenance of national roads class one ,District roads class one and City of Kigali Roads	Rate of collection						

						revenues collection - To put in place systems to ensure optimum Revenue collection	
Outcome 2 : Road maintenance projects duly funded							
Funding of 842kms of Paved roads and 4,518.3 kms of unpaved roads to be maintained by Rwanda Transport Development Agency	Rate of disbursement	19% (7,600,000,000Frw) of funds for maintenance of 1411km of paved roads to be maintained disbursed.	49%(19,600,000,000 Frw) of funds for maintenance of 1411km of roads to be maintained disbursed.	79% (31,600,000,000 Frw) of funds for maintenance of 1411km of roads to be maintained funded	100%(40,000,000,000 Frw) of funds for maintenance of 1411km of paved roads to be maintained disbursed	- Approvals and signature of road maintenance contracts - Verification of invoices - Payment of invoices	At the end of June 2020 , RMF has disbursed 38,710,348,871 Frw in this financial year 2019-2020 (96.7%)

Funding of 477.6 km of roads to be maintained by the City of Kigali (450 km for recurrent maintenance and 27.6 km for strategic maintenance)	Rate of disbursement	25%(3,000,000,000Frw) of funds for maintenance of 359km of roads to be maintained disbursed	50% (6,000,000,000Frw) of funds for maintenance of 359km of roads to be maintained disbursed	75% (9,000,000,000)Frw) of funds for maintenance of 359 km of roads to be maintained disbursed	100% (12,000,000,000)Frw) of funds for maintenance of 359 km of roads to be maintained disbursed	- Approval and signature of road maintenance contracts - Verification of invoices - Payment of invoices	At the end of June 2020 ,RMF has disbursed 13,819,869,315 Frw in this financial year 2019-2020 (115%)
Routine maintenance of National Roads and Districts Roads Class One (4,357.2640Km) funded through earmarked transfers to	Rate of disbursement	- 25% (350,000,000frw) of funds for maintenance of the program disbursed	50% (700,000,000) of funds for maintenance of the program disbursed	- 75% (1,050,000,000) of funds for maintenance of the program disbursed	- 100% of (1,400,000,000) funds for maintenance of the program disbursed	- Approval of reports and signature of MoU - Verification of invoices - Payment of invoices	At the end of June 2020 , RMF has transferred 1,727,460,072 Frw in this financial year 2019-2020 (123%)

Districts							
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4. MAIN STATISTICS AND ACHIEVEMENT OF FISCAL YEAR 2019-2020

4.1 Collection of Revenues

- At the end of June 2020, RMF has collected revenues amounting to **49,076,233,980 Frw**

4.2 RTDA Projects

- During the fiscal year 2019-2020, funds for maintenance of 842.1 km paved roads were provided to projects executed by Rwanda Transport Development Agency ;
- During the fiscal year 2019-2020, funds for maintenance of 4,518.3 km unpaved roads were provided to projects executed by Rwanda Transport Development Agency ;

4.3 CoK Projects

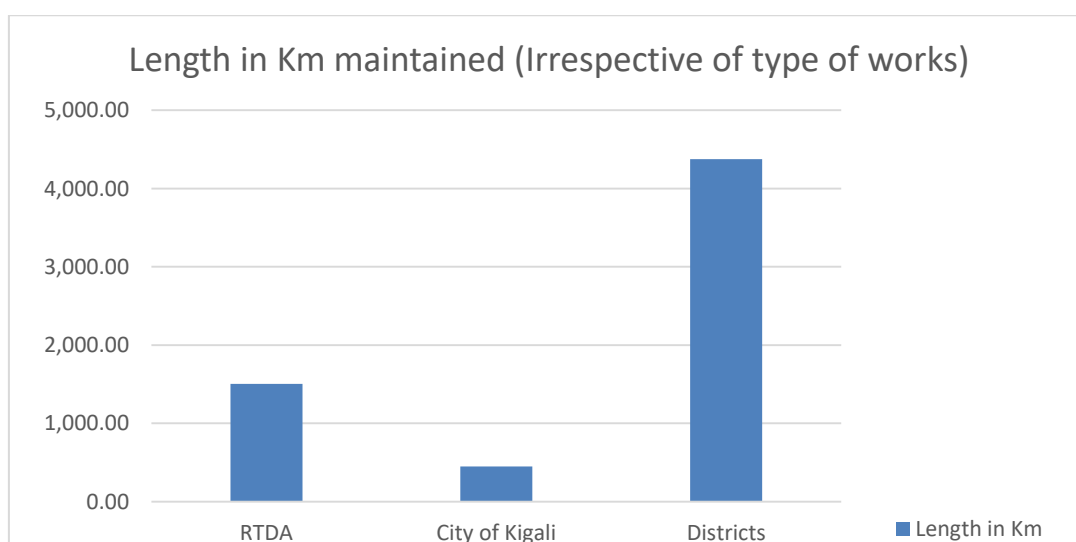
- During the fiscal year 2019-2020, funds for maintenance of 477.6 km paved roads were provided to projects executed by City of Kigali;

4.4 Routine Maintenance

- During fiscal year 2019-2020, funds for routine maintenance of 2,956.55 km of roads were provided to projects executed by Districts;

Achievements for each Entity are summarized in the table below:

Entity	RTDA	City of Kigali	Districts
Paved roads	842.1 Km	477.6 Km	
Unpaved roads	660 Km	-	
Total	1,502.1 Km	477.6 Km	4,357.2 Km



5. Budget Execution for the year 2019-2020

The status of the budget execution for the fiscal year 2019 -2020 is summarised in the table below.

Type of funds	Approved Budget 2019/20	Current Budget executed	Balance	Execution rate
Revenues collection	51,000,000,000	49,076,233,980	1,923,766,020	96.23%
Funding National Roads Maintenance programme executed by RTDA	40,000,000,000	38,710,348,871	1,289,651,129.00	96.7%
Funding CoK roads maintenance programme	14,170,347,132	13,819,869,315	350,477,817	97.53 %
Funding routine mtnce of NR and DR1 through earmarked transfers to Districts	1,912,741,020	1,727,460,072	185,280,948	90.3%

	No tes	Original budget	Revised budget	Actual	Variances	Per for ma nce
		2020	2020	2020	2020	%
		Frw	Frw	Frw	Frw	N/A
			A	B	A-B	(B/ A)* 100
RECEIPTS						
Tax Revenue		57,195,917,465	57,195,917,465	48,442,936,559	8,752,980,906	85%
Grants and transfers		0	0	668,933,849	(668,933,849)	%
Other Revenues		0	0	13,826,304	(13,826,304)	%
Total receipts	31	57,195,917,465	57,195,917,465	49,125,696,712	(8,072,477,744)	86%
EXPENDITURE						
Compensation of Employees		145,799,313	125,799,313	141,582,186	(15,782,873)	112%
Goods and Services		55,497,618,152	55,125,570,704	47,601,681,986	7,523,888,718	86%
Finance cost		0	0	0	0	%
Subsidies		0	0	0	0	%
Grants and other transfers		1,500,000,000	1,912,741,020	1,710,075,435	202,665,585	89%
Social assistance		0	0	0	0	%
Other Expenses		20,600,000	7,406,428	4,453,578	2,952,850	60%
Total payments	32	57,164,017,46	57,171,517,465	49,457,793,18	7,713,724,280	87

		5		5		%
Operating balance		57,164,017,465	57,171,517,465	49,457,793,185	7,713,724,280	87%
Transactions in non-financial assets						
Capital expenditure		31,900,000	24,400,000	98,349,786	(73,949,786)	403%
Disposal of tangible fixed assets		0	0	0	0	0%
Total non-financial assets	33	57,195,917,465	57,195,917,465	49,556,142, 971	7,639,774,494	87%
Net lending/(borrowing)						
Financing						
Reserves		0	0	0	0	0%
Borrowings-Domestic		0	0	0	0	0%
Borrowings-External		0	0	0	0	0%
Repayment of borrowings		0	0	0	0	0%
Total net incurrence of liabilities	34	0	0	0	0	0%

The performance report shows that Road Maintenance Fund has disbursed a total amount equal to Fifty four billion two hundred fifty seven million six hundred seventy eight thousand two hundred fifty eight Rwandan Francs **(54,257,678,258 Frw)** on road maintenance activities, without taking into consideration the advance and retention payments.

6. OTHER IMPORTANT ACHIEVEMENTS OF THE YEAR 2019 – 2020

Road Maintenance Fund received a financing from the African Development Bank (from Nigeria Cooperation Trust Fund) for Development of Road Maintenance and Financing Management Systems for the Road Maintenance Fund of Rwanda: Road Maintenance Fund Current Situation Analysis and Development of Second Generation (Upgraded) Road Fund
At the end of June 2019, this project was completed.

6. Human Resource

6.1 Number of staff at the end of 2019-2020

During the financial year 2019– 2020 in Road Maintenance Fund, two staff members left the Institution (Mr Gerald MUZUNGU who was Legal Affairs Officer and NSENGIYUMVA Moise who was Monitoring &Evaluation Engineer) and two new contractual staff joined the institution (KWIZERA Bosco, NIYONGIRA Joel) working as Drivers.

By the end of 2019-2020, RMF has the following staff:

1	SIBOMANA Mathias	Director General
2	NYAKANA Johnson	Director of Administration and Finance
3	NDIKUBWIMANA Jean de Dieu	Ag. Director of Technical Support Unit
4	BATAMURIZA Josephine	Internal Auditor
5	GATORE Venant	Procurement Officer
6	UWIMANA Théophile	ICT Officer
7	MUSHIMIYIMANA Olive	Expenditure Accountant
8	MUSENGAYIRE Emilie	Administrative assistant
9	UHJENIMANA Marcel	Revenue Accountant
10	USABYINGABIRE Spéciose	Human Resource and Logistics Officer
11	KWIZERA Bosco	Driver
12	NIYONGIRA Joel	Driver

7. Main challenges and proposed solutions

7.1 Main challenges

During the financial year 2019 – 2020, the main challenges faced are:

- Covid -19 pandemic affected the execution of road maintenance projects, specifically during April-May,2020 all Rwandans and residents of Rwanda were in a total lockdown introduced by the Government.
- Delayed projects: When the projects execution are not completed on the planned time and invoices paid in the budgeted year, it affects the planning for the coming years as the committed funds on these projects have to be shifted.
- For the earmarked funds to be transferred to Districts for routine maintenance of National Roads and District Roads Class One by Local Community Associations; the Districts delay in providing quarterly reports for activities carried out and this affects the transfer of funds for the following quarters.
- The roads maintenance needs are higher than the Road Maintenance Fund resources.

7.2 Recommendations

- The executing agencies of roads maintenance projects (RTDA, City of Kigali and Districts) should put much emphasis on the projects monitoring so that the projects are completed on time and invoices sent to RMF timely. If not completed on time, the delaying companies should be penalized;
- All Districts should provide quarterly activities and financial reports on routine maintenance on time so that the next batch of funds should be transferred. The Districts Engineers should use the knowledge acquired from the training on the policy and transfer guidelines so that the reporting system is improved;
- The Road Maintenance Fund should be subsidized by the Government to be able to fund all the required road maintenance activities. Meanwhile, the planning of road maintenance activities has to be in line with the available funds;

- District Engineers should be supported by providing them with transport facilitation for improving supervision of routine maintenance activities of roads.
- RMF technical staff should be involved more in preparation of roads maintenance plan in collaboration with RTDA and CoK to ensure effective allocation of funds in line with government priorities.

ANNEX 1: DETAILS OF DISBURSEMENTS ON FUNDED PROJECTS DURING THE FINANCIAL YEAR 2019– 2020

**PROGRESS REPORT ON ROAD MAINTENANCE PROJECTS FUNDED BY ROAD MAINTENANCE FUND (RMF) BY THE END
OF JUNE 2020**

Nº	CONTRACT NUMBER	PROJECT	CONTRACTOR	REVISED CONTRACT AMOUNT	CUMULATIVE PAYMENTS BEFORE JULY 2019	PAYMENTS DONE STARTING JULY 2019	CURRENT PAYMENTS DONE THIS MONTH OF MARCH 2020	CURRENT PAYMENTS DONE THIS MONTH OF APRIL, MAY, JUNE 2020	CUMULATIVE PAYMENTS UP TO MARCH 2020	BALANCE TO BE PAID TO THE CONTRACTOR	DISBURSEMENT RATE OF MARCH 2020	Comments
PAVED ROADS /Multiyear Maintenance												
1	RMF/2016-2017/47	Execution works for three years periodic maintenance works of Muhanga-Karongi paved road	ECOAT	2,857,874,829	1,445,207,686	1,409,513,867	0		2,854,721,553	3,153,276	100%	Provisional handover done
2	RMF/2017-2018/31	Execution works of three years periodic maintenance of Kigali-Musanze Asphalt road (83.1Km)	NPD	2,485,969,647	558,558,700	1,927,160,839	0		2,485,719,539	250,108	100%	Provisional handover done
3	RMF/2018-2019/06	Execution works for three years periodic maintenance of Nyakinama-Musanze-Cyanika and Musanze-Rubavu paved road Phase III Last nine months	HORIZON CONSTRUCTION	1,882,790,239	323,112,066	759,642,070	0		1,082,754,136	800,036,103	58%	Phase III Lat 9 months of the Project started on September 14th, 2018; Phase I is expected to be completed on April 30th, 2020.

4	RMF/2018-2019/07	Three years periodic maintenance works of Kigali-Muhanga-Huye-Akanyaru paved road (157 Km)	HORIZON CONSTRUCTION	2,821,266,188	539,379,628	1,484,412,702	523,963,428	155,829,021	2,703,584,779	117,681,409	96%	Phase III Lat 9 months of the Project started on September 14th, 2018; Phase III is expected to be completed on April 27th, 2020
5	RMF/2018-2019/08	Execution of three years periodic maintenance works of Kigali Kayonza (65Km) paved road Phase III Lat 9months	HORIZON CONSTRUCTION	2,255,170,315	490,167,310	1,242,677,247	299,099,669		2,031,944,226	223,226,089	90%	this project is expected to be completed on April 30th, 2020
6	RMF/2018-2019/09	Execution of 3 years periodic maintenance works of Kicukiro Namba (61 km) paved road), Phase III	HORIZON CONSTRUCTION	3,201,215,476	1,121,764,760	738,244,277	272,832,717	142,962,250	2,275,804,004	925,411,472	71%	The project is expected to be completed on April 30th 2020
7	RMF/2018-2019/21	Execution works for three years periodic maintenance of crete-Congo Nil Ntendezi Road (31Km) NR 10 in Rusizi and Nyamasheke District	NPD	968,609,234	252,338,495	618,025,603	0	191,392,499	1,061,756,597	(93,147,363)	110%	Phase II of the Project started on November 14th, 2018; Phase II is expected to be completed on November 13th, 2019.

8	RMF/2018-2019/28	Execution works for three years periodic Maintenance of Muhanga - Ngororero-Mukamira Asphalt Road (111Km) Phase II	HORIZON CONSTRUCTION	2,794,180,165	535,216,142	1,234,664,418	210,809,178	543,585,065	2,524,274,803	269,905,362	90%	Phase II of the Project started on December 24th, 2018; Phase II is expected to be completed on April 24th, 2020.
	RMF/2018-2019/41	Execution works for three years periodic maintenance of Kigali-Gatuna Asphalt road (83.1Km)	HORIZON CONSTRUCTION	1,033,803,009		273,447,990	402,695,931	485,611,747	1,161,755,668	(127,952,659)	112%	
	RMF/2019-2020/11	Execution works of three years periodic maintenance of Kigali-Musanze Asphalt road (83.1Km)	NPD	2,594,550,844		504,716,564	516,122,221		1,020,838,785	1,573,712,059	39%	Phase II of the Project started on December 23th, 2019; Phase II is expected to be completed on December 22th, 2020.
		S/Total		22,895,429,946	5,265,744,787	10,192,505,577	2,225,523,144		19,203,154,090	3,692,275,856	84%	
	UNPAVED ROADS /Periodic Maintenance								0			

10	RMF/2016-2017/23	Execution works for periodic maintenance works of Giticyinyoni-Ruli-Rushashi-Gakenke Road (68.7Km) Section of DR47;48 and 51	FAIR CONSTRUCTION	10,262,291,167	8,766,312,741	1,636,306,549	0	1,123,392,810	10,402,619,290	(140,328,123)	101%	The Project started on January 18th, 2017; The project was expected to be completed on June 29th, 2019.
11	RMF/2017-2018/10	Periodic maintenance works of Mukunguri-Rugobagoba Road (19Km)	PYRAMIDE MINERAL SUPPLY	1,894,007,580	734120293	439,617,132	0		1,173,737,425	720,270,155	62%	The Project started on November 1st, 2017; The project is expected to be completed on September 1st, 2019.
12	RMF/2017-2018/12	Execution works for Periodic maintenance of Bakokwe-Kiyumba-Nyabarongo (28Km) unpaved road in Muhanga District	PYRAMIDE MINERAL SUPPLY	2,995,700,115	1548486109	539,014,425	0		2,087,500,534	908,199,581	70%	The Project started on November 3rd, 2017; The project is expected to be completed on June 19th, 2020.
13	RMF/2017-2018/28	Rehabilitation works of Finance-Rwimbogo-Munini-Gikobwa (27818.036m)Par	FAIR CONSTRUCTION	5,451,029,618	5183225626	267,803,992	0		5,451,029,618	(0)	100%	Provisional handover done

		t A and Gabiro- Rwankingo- Gatungo- Ngarama- Bugamba Marrum Roads (31759.975Km) Part B in Gatsibo District										
14	RMF/2017- 2018/29	Execution works for periodic maintenance works of Kaduha- Buhandu- Kirengeri (NR13) unpaved road (46Km733m in Ruhango -Nyanza and Nyamagabe District	FAIR CONSTRUCTI ON	8,135,798,351	6478702291	1,656,972,160	0		8,135,674,451	123,900	100%	Provisional handover done
	RMF/2019- 2020/11	Execution works of three years periodic maintenance of Kigali-Musanze Asphalt road (83.1Km)	NPD	2,594,550,844	0	0	0	450,148,728	450,148,728	2,144,402,116	17%	Ongoing
		S/Total		28,738,826,831	22,710,847,060	4,539,714,258	-	2,642,773,392	27,250,561,318	1,628,593,636	95%	Provisional handover done
		Total		51,634,256,777	27,976,591,847	14,732,219,835	2,225,523,144		46,453,715,408	5,180,541,369	90%	

EMERGENCIES AND BRIDGES

N0	CONTRACT NUMBER	PROJECT	CONTRACTOR	REVISED CONTRACT AMOUNT	CUMULATIVE PAYMENTS BEFORE JULY 2019	PAYMENTS DONE STARTING JULY 2019	CURRENT PAYMENTS DONE THIS MONTH OF MARCH 2020	CURRENT PAYMENTS DONE MONTH OF April ,MAY,JUNE 2020	CUMULATIVE PAYMENTS UP TO MARCH 2020	BALANCE TO BE PAID TO THE CONTRACTOR	DISBURSEMENT RATE OF MARCH 2020	Comments
EMERGENCIES												
1	RMF/2016-2017/19	Urgent works for maintenance and rehabilitation of Access road to Kabaya Hospital in Ngororero District (stage II)	Engineer Brigade	890,348,235	609,223,529	159,360,482	0		768,584,011	121,764,224	86%	Final handover done
2	RMF/2016-2017/30	Urgent works for maintenance of Zindiro-Masizi-Birembo-Gasanze unpaved Road(14.7Km)	Engineering Brigade	3,000,204,094	1,223,559,826	1,474,840,670	0		2,698,400,496	301,803,598	90%	provisioanl handover done
3	RMF/2016-2017/29	Urgent works for rehabilitation of Service Road to Shyira Hospital in Nyabihu District	Reserve Force	104,831,285	72,333,587	24,082,786	0		96,416,373	8,414,912	92%	provisioanl handover done

4	RMF/2016-2017/32	Urgent works for rehabilitation of Gicuba Janja Parish Kinonko road (23.52 Km) and Gatonde Rwamambe (9.38 Km) road in Gakenke District	Reserve Force	2,286,869,044	2,160,697,172	0	0		2,160,697,172	126,171,872	94%	The provisional handover done
5	RMF/2016-2017/36	Urgent works for repair of Rukarara Bailey Bridge located on Gasaka Musange Road (NR14) in Nyamagabe District	Engineer Brigade	190,149,442	147,409,412	0	0		147,409,412	42,740,030	78%	The provisional handover done
6	RMF/2017-2018/07	Urgent works for greening, beatification along Kigali-Musanze-Rubavu road (NR2) and Maintenance at Busogo and Rambura sites	Reserve Force	1,555,512,259	804,320,045	0	733,695,951		1,538,015,996	17,496,263	99%	Provisional handover done

7	RMF/2017-2018/08	Urgent works for beatification and greening along Kigali-Muhanga-Huye-Akanyaru road (157Km) NR1 and access roads in Rubengera and Mubuga Sectors in Karongi District	Reserve Force	1,017,014,118	849,474,482	0	0		849,474,482	167,539,636	84%	Provisional handover done
8	RMF/2017-2018/39	Urgent works for greening and beautification alongside national paved roads	Reserve Force	17,611,328,585	2,256,736,609	0	0		2,256,736,609	15,354,591,976	13%	The Project started on 24th April 2018 ; It was expected to be completed on 23th october 2018.
9	RMF/2017-2018/40	Emergency works for repair of damaged sections on Rutsiro-Kavumu-Gashyushya-Kazabe road	Engineer Brigade	789,763,482	584,257,747	0	0		584,257,747	205,505,735	74%	Provisional handover done
10	RMF/2017-2018/41	Urgent maintenance works of access roads in Gabiro	Engineer Brigade	2,432,280,949	851,298,332	1,580,924,862	0		2,432,223,194	57,755	100%	

		CTC										
11	RMF/2018-2019/16	Emergency works for maintenance of Nyundo (Arts School) Bridge in RUBAVU District	Engineer Brigade	249,464,869	242,318,269	0	0		242,318,269	7,146,600	97%	provisioanl handover done
12	RMF/2018-2019/17	Urgent works for construction of temporary bridge on base-Butaro road in Rulindo District	Engineer Brigade	89,033,153	44,516,577	29,683,748	0		74,200,325	14,832,828	83%	provisioanl handover done
13	RMF/2018-2019/18	Emergency works for rehabilitation of Kamabuye, Gasharu and Rwabapfu Bridges in Gicumbi District	Engineer Brigade	158,622,643	78,595,937	80,026,706	0		158,622,643	0	100%	provisioanl handover done
14	RMF/2018-2019/24	Emergency works for Construction of access road to Giciye III Hydropower plant in nyabihu District	Engineer Brigade	520,307,224	52,030,722	468,008,136	0	18,291,765	520,038,858	268,366	100%	provisioanl handover done

15	RMF/2018-2019/30	Emergency works for repair works of the recently damaged sections of the access road to Gatare tea Factory (Hanika-Cyivugiza road) and damaged spots on DR3/Ntendezi-Mashyuza-Bugarama	Engineer Brigade	1,021,659,627	616,658,316	0	0	396,677,160	1,013,335,476	8,324,151	99%	The Project started on 27th December 2018 and was expected to be completed on December 4th, 2019
16	RMF/2018-2019/30 bis	Urgent maintenance works of damaged/collapsed bridges and damaged spots on NR7(Section of Ruhango-Gitwe-Karongi unpaved road): rehabilitation of Rubayi; Mazimba bi and Rutenderi Bridges in Ruhango	Engineer Brigade	1,925,569,724	320,931,002	1,414,074,900	0	442,253,872	2,177,259,774	-251,690,050	113%	The Project started on 14th January 2018 for 6 months

		District, Kabakobwa, Makambazi,Mu sogoro and Kavungu Bridges on NR7 and Gasave bridge on DR 17 Nyagасыnyi Pedistrian bridge on Nyabarongo river in Karongi District Phase I										
17	RMF/2018 -2019/33	Emergency maintenance works of Rutindo Bridge and the adjacent road section in Ngororero District	Engineer Brigade	332,770, 336	266,216,269	0	0		266,216,269	66,554,067	80%	provisioanl handover done
18	RMF/2018 -2019/39	Emergency works for the maintenance of Gakoma - Mutomo road in Kayonza District	Engineer Brigade	303,070, 482		303,070,432	0		303,070,432	50	100%	provisioanl handover done

19	RMF/2018-2019/44	Urgent works for design of Mwogo(Rurangazi) Bridge on Rukali-Kabuga road and rehabilitation works for road deviation of Rwesero-Nyagisozi located in Nyanza District	Engineer Brigade	433,479,380		86,695,876	0		86,695,876	346,783,504	20%	The Project started on 20th May 2019 for 4months
	RMF/2019-2020/09	Emergency works for the maintenance of Gasanze – Nduba-Kajevuba (Section of DR72) road	Engineer Brigade	440,154,740	0	290,815,274	0	202,784,326	290,815,274	149,339,466	66%	The Project started on 26th November 2019 for 3months
	RMF/2019-2020/13	Emergency maintenance works for Cyakabiri-Nyabikenke-Ndusu road Section of national road NR17	Engineer Brigade	596,502,561	0	0	119,300,512		119,300,512	477,202,049	20%	The Project started on 24th December 2019 for 4months

RMF/2019-2020/14	Emergency works for maintenance of Akanyaru river-Bukeye-Nkomero-Gorwe Cell ; Ntwali-Giheta-Gacumu-Mashya and Ntwali-Rwinanka feeder roads(23.8Km) in Nyaruguru District	Engineer Brigade	3,548,956,148	0	709,791,230	0	1,064,686,844	1,774,478,074	1,774,478,074	50%	The Project started on 24th December 2019 for 6months
RMF/2019-2020/26	Urgent works for maintenance of Gasarenda-Musebeya-Mushubi-Gisovu unpaved road	Engineer Brigade	2,495,345,522	0	0	0	499,069,104	499,069,104	1,996,276,418	20%	
RMF/2019-2020/24	Emergency works to repair roads section and collapsed retaining wall on	Engineer Brigade	59,100,242	0	0	0	52,008,995	52,008,995	7,091,247	88%	

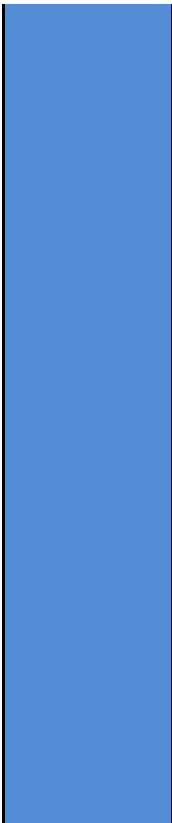
		DR2/Kibangir a- Gikundamvur a-Bweyeye road										
	RMF/201 9- 2020/25	Urgent works for Mugombwa- Mukindo- Nyaruteja- Akanyaru Bas unpaved road	Engineer Brigade	1,192,1 57,378	0	0	0	238,431,476	238,431,476	953,725,902	20%	
	RMF/201 9- 2020/30	Emergency works repair of Nyakarenzo- Mibirizi- Masheja road	Engineer Brigade	3,211,9 50,094	0	0		642,390,019	642,390,019	2,569,560,075	20%	
				39,497,89 2,380	#####	#####	852,996,463	238,431,476	#####	#####		

STUDY AND SUPERVISION

N0	CONTRACT NUMBER	PROJECT	CONTRACTOR	REVISED CONTRACT AMOUNT	CUMULATIVE PAYMENTS BEFORE JULY 2019	PAYMENTS DONE STARTING JULY 2019	CURRENT PAYMENTS DONE THIS MONTH OF MARCH 2020	CURRENT PAYMENTS DONE THIS MONTH APRIL, MAY, JUNE OF 2020	CUMULATIVE PAYMENTS UP TO APRIL 2020	BALANCE TO BE PAID TO THE CONTRACTOR	DISBURSEMENT RATE OF MARCH 2020	Comments
1	RMF/2016-2017/26	Consultancy service for control and supervision of the three year periodic maintenance works of Rusizi - Bugarama paved road (38.4 km)	CAVICON CONSULTANTS	82,364,000	65,891,200	16,472,000	0		82,363,200	800	100%	Provisional handover done
2	RMF/2016-2017/31	Supervision of works for rehabilitation and periodic maintenance works of Giticyinyoni-Ruli-Rushashi-Gakenke Roads(68.7km)	CAVICON CONSULTANTS	249,334,000	224,400,600	0	0	24,933,400	249,334,000	0	100%	- The Project started on January 18th, 2017 - The project will be expected to be completed on May 17th, 2018

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3	RMF/2016-2017/48	Consultancy Services for the Control and Supervision of three years periodic maintenance works of Muhanga-Karongi paved road	CAVICON CONSULTANTS	73,396,000	39,633,840	0	0		39,633,840	33,762,160	54%	Provisinal handover done
4	RMF/2017-2018/11	Control and Supervision of Periodic maintenance works of Mukunguri-Rugobagoba road and Expropriation related to this road (19Km)	B.E MAMITIAN Ltd	22,375,066	11,187,533	4,698,764	0		15,886,297	6,488,769	71%	The Consultancy started on November 01st, 2017; It is expected to be completed on March 1st, 2019.

5	RMF/2017-2018/13	Control and Supervision of Execution works for Periodic maintenance of Bakokwe-Kiyumba-Nyabarongo (28Km) unpaved road in Muhanga District	ECBTP	39,600,000	20,073,240	0	0		20,073,240	19,526,760	51%	The Consultancy started on June 15th, 2017; It was expected to be completed on July 14th, 2018.
6	RMF/2017-2018/26	Control and Supervision of the Three years periodic maintenance works of Kigali-Kayonza paved road (65KM)	HYCOGEC CONSULTANT	90,624,000	0	86,092,800	0	9,062,400	86,092,800	4,531,200	95%	Phase II of the Project started on December 14th, 2017; Phase II is expected to be completed on April 30th, 2020.

7	RMF/2017-2018/33	Consultancy services for Control and Supervision of execution of rehabilitation works of Finance-Rwimbogo-Munini-Gikobwa (27818.36m) - part A AND Gabiro-Rwangingo-gatungo-Ngarama-Bugamba murrum road (31759.975m) -Part B in Gatsibo District	T and M construction	51,500,000	49,316,400	2,183,600	0		51,500,000	0	100%	Provisinal handover done
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8	RMF/2017-2018/34	Consultancy services for Supervision of Periodic maintenance works of Kaduha-Buhanda-Kirengeri(NR13) unpaved road (46Km733m) in Ruhango - Nyanza & Nyamagabe District	TECOS	103,840,000	84,213,944	14,433,760	0	5,192,000	103,839,704	296	100%	Provisinal handover done
9	RMF/2017-2018/35	Control and supervision of the execution works for three year periodic maintenance of Kigali-Musanze Asphalt road (83.1Km)	CCC	114,294,800	0	114,294,800	0	80,463,540	114,294,800	0	100%	Provisinal handover done

10	RMF/2017-2018/42	Service for control and Supervision of urgent works for greening and beatification alongside the national paved roads	ASSETIP	497,520,032	70,349,333	0	0		70,349,333	427,170,699	14%	
11	RMF/2018-2019/11	Control and Supervision of three years periodic maintenance of Nyakinama-Musanze-Cyanika and Musanze-Rubavu paved road Phase III last 9 months	TECOS	57,348,000		34,185,143	15,914,070		50,099,213	7,248,787	87%	this service is expected to be completed on May 3rd , 2020
12	RMF/2018-2019/13	Control and supervision of three years periodic maintenance works of Kicukiro-Nemba paved road (Phase III)	CCC	85,668,000	22,273,680	29127120	10,288,160		61,688,960	23,979,040	72%	this service is expected to be completed on May 4th , 2020

13	RMF/2018-2019/22	Control and Supervision of three years periodic maintenance of Kigali-Muhanga-Huye-Akanyaru Paved road(157Km)	TECOS	84,895,100	10,637,356	25,273,271	0		35,910,627	48,984,473	42%	This service start on 23th November 2018 and is expected to be completed on April 27th, 2020
14	RMF/2018-2019/23	Control and Supervision of the execution works for three year periodic maintenance of Crete Congo Nil Ntendezi road (31 Km)-NR 10 in Rusizi and Nyamasheke District	PRISMA	57,112,000		57,112,000	0		57,112,000	0	100%	This service start on 27th November 2018 with 12 months

15	RMF/2018-2019/27bis	Consultancy services for control and Supervision of works for three years periodic maintenance works of Kigali-Gatuna road(78Km)/N R3 in Gasabo, Rulindo na Gicumbi District	CAVICON CONSULTANTS	92,040,000	0	40,497,600	0	51,542,400	92,040,000	0	100%	This service start on 21th December 2018 with 12 months
16	RMF/2018-2019/29	Control and Supervision of Execution works for three years periodic maintenance of Muhanga-Ngororero-Mukamira Asphalt Road (110,448,000)	CCC	110,448,000		52,194,560	0		52,194,560	58,253,440	47%	this service is expected to be completed on 24th April 2020

RMF/2019-2020/12	Consultancy services for control and Supervision of works for three years periodic maintenance works of Kigali-Musanze Asphalt road(83.1Km)	CCC	115,294,800							This service started on December 23th, 2019 and is expected to be completed on 22th December 2020
RMF/2019-2020/17	Consultancy services for control and Supervision of the execution of remaining works for periodic maintenance of Bakokwe-Kiyumba-Nyabarongo (28km) unpaved road in Muhanga District	ECV Group Ltd	15,104,000					0		This service started on January 20th, 2020 and is expected to be completed on 19th June 2020

	RMF/2019-2020/12	Control and supervision of the execution works for three year periodic maintenance of Kigali-Musanze Asphalt road (83.1Km)	CCC	114,294,800	0	0	0	78,863,412	78,863,412	35,431,388	69%	Provisinal handover done
				1,942,757,798	597,977,126	476,565,418	26,202,230	250,057,152	1,261,275,986	629,946,424	65%	

CITY OF KIGALI WORKS

N0	CONTRACT NUMBER	PROJECT	CONTRACTOR	REVISED CONTRACT AMOUNT	CUMULATIVE PAYMENTS BEFORE JULY 2019	PAYMENTS DONE STARTING JULY 2019	CURRENT PAYMENTS DONE THIS MONTH OF MAY, JUNE MARCH 2020	CUMULATIVE PAYMENTS UP TO MARCH 2020	BALANCE TO BE PAID TO THE CONTRACTOR	DISBURSEMENT RATE OF MARCH 2020	Comments
1	RMF/2013 -2014/41	Strategic maintenance works for 70.268 km of roads in the City of Kigali	NPD - COTRAC O	25,839,13 0,248	23,821,58 2,064	752,452,303	0	24,574,034,3 67	1,265,095,881	95%	The Project started on February 4th, 2014; The project was expected to be completed on May 11th, 2019.
3	RMF/2016 -2017/33	Strategic Maintenance Works for 35.104 Km of Roads in the City of Kigali	HORIZON CONSTRUCTION	7,748,934 ,461	2,671,983 ,298	651,059,145	643,219,581	3,966,262,02 4	3,782,672,437	51%	The Project started on February 16th, 2017;The project is expected to be completed on August 16th, 2018

RMF/2018 -2019/36	City of Kigali roads maintenance	NPD -	8,805,662 ,226	4,590,484 ,477	2,783,762,91 5	0	7,374,247,39 2	1,431,414,834	84%	The Project started on November 28th, 2018;The project is Expected to be completed on November 27th, 2019;
RMF/2018 -2019/42	Maintenance of Ubumwe Road	NPD	417,941,9 50	206,092,4 34	186,792,098	14,617,718	407,502,250	10,439,700	98%	The Project started on May 2nd, 2019;The project was expected to be completed on July 2nd, 2019;
RMF/2019 -2020/19	City of Kigali roads maintenance and de slitting services	NPD	5,215,110 ,002	0	0	5,170,157,272	5,170,157,27 2			The project started on January 2020 and is expected to be completed on 30 January 2021
Total			42,811,668, 885	31,084,049, 839	4,374,066,461	5,827,994,571	36,322,046,033	6,489,622,852	85%	

CITY OF KIGALI STUDY AND SUPERVISION

N0	CONTRACT NUMBER	PROJECT	CONTRACTOR	REVISED CONTRACT AMOUNT	CUMULATI VE PAYMENTS BEFORE JULY 2019	PAYM ENTS DONE START ING JULY 2019	CURR ENT PAYM ENTS DONE THIS MONT H OF MARC H 2020	CUMULATIV E PAYMENTS UP TO MARCH 2020	BALANCE TO BE PAID TO THE CONTRACTOR	DISBU RSEM ENT RATE OF MARC H 2020	Comments
1	RMF/2013- 2014/52	Supervision of strategic maintenance of 70.268 KM roads in the City of KIGALI	JV BE KIADY - B.E. MAMITIANA Ltd	436,956,211	402,374,96 4	0	0	402,374,964	34,581,247	92%	Supervision started on May 29th, 2014; The expected date of completion is 12th February , 2019 Consultancy ongoing;
2	RMF/2014- 2015/06	Supervision of strategic maintenance of 35.104 Km road in the city of Kigali	CAVICON CONSULTANTS	202,488,000	74,515,584	32,924 ,550	0	107,440,134	95,047,866	53%	Supervision started on August 12th, 2014; The expected date of completion is August 12th, 2018; Consultancy ongoing; There are retentions on each invoice.

3		Consultancy service for the supervision of the road maintenance in the city of Kigali	STEVECOM Ltd	39,000,000	27,100,000	0	0	27,100,000	11,900,000	69%	the project completed
4	RMF/2018-2019/42 bis	Supervision of maintenance of UBUMWE road and geotechnical investigation	CAVICON CONSULTANTS	37,460,400	18,730,200	11,331,022	0	30,061,222	7,399,178	80%	Supervision started on May 2nd, 2019 and was expected to be completed on September 30th, 2019
5	RMF/2018-2019/43	Supervision of road maintenance works in City of Kigali	HYCOGEC CONSULTANT	59,293,290	14,823,321	14,823,321	0	29,646,642	29,646,648	50%	Supervision started on may 12th, 2019 for 12 months.
	Total			775,197,901	537,544,069	59,078,893	0	596,622,962	178,574,939	77%	

STATUS OF EARMARKED TRANSFERS TO DISTRICTS, 2019- 2020

PROVINC E	DISTRICT	TOTAL AMOUNT ALLOCAT ED (2019- 2020)	TRANSFERR ED AMOUNT 1ST QUARTER	TRANSFERR ED AMOUNT 2ND QUARTER	TRANSFERR ED AMOUNT 3rd QUARTER	TRANSFERR ED AMOUNT 4th QUARTER	TOTAL AMOUNT TRANSFERR ED	BALANCE TO BE TRANSFERR ED
EASTERN PROVINC E	NGOMA	47,499,480	15,833,160	11,874,870	11,874,870	7,916,580	47,499,480	0
	BUGESERA	89,951,040	29,983,680	22,487,760	22,487,760		74,959,200	14,991,840
	GATSIBO	36,980,550	12,326,850	9,245,138	9,245,138		30,817,126	6,163,424
	KIREHE	53,670,195	17,890,065	13,417,549	13,417,549	8,945,033	53,670,196	-1
	NYAGATAR E	56,191,185	18,730,395	14,047,796	14,047,796	0	46,825,987	9,365,198
	RWAMAGA NA	51,028,920	17,009,640	12,757,230	12,757,230	8,504,820	51,028,920	0
	KAYONZA	61,986,600	20,662,200	15,496,650	15,496,650	10,331,100	61,986,600	0
SOUTHER N PROVINC E	NYAMAGAB E	70,036,785	23,345,595	17,509,196	17,509,196	11,672,798	70,036,785	0
	RUHANGO	46,575,540	15,525,180	11,643,885	11,643,885	0	38,812,950	7,762,590
	HUYE	73,277,730	24,425,910	18,319,433	18,319,433	12,212,954	73,277,730	0
	GISAGARA	63,273,555	21,091,185	15,818,389	15,818,389	10,545,595	63,273,558	-3
	NYANZA	34,208,460	11,402,820	8,552,115			19,954,935	14,253,525
	MUHANGA	106,047,360	35,349,120	26,511,840	26,511,840	0	88,372,800	17,674,560
	KAMONYI	58,514,805	19,504,935	14,628,701	14,628,701	9,752,468	58,514,805	0
	NYARUGUR U	39,646,395	13,215,465	9,911,599	9,911,599	0	33,038,663	6,607,732

CITY OF KIGALI	GASABO	60,549,660	20,183,220	15,137,415	15137415	10091610	60,549,660	0
	NYARUGENGE	26,555,850	8,851,950	6,638,963			15,490,913	11,064,937
	KICUKIRO	17,229,780	5,743,260	4,307,445	4,307,445	0	14,358,150	2,871,630
WESTERN PROVINCE	NGORORERO	69,171,840	23,057,280	17,292,960	17,292,960	11,528,640	69,171,840	0
	RUSIZI	99,390,645	33,130,215	24,847,661	24,847,661		82,825,537	16,565,108
	NYABIHU	67,490,010	22,496,670	16,872,503	16872503		56,241,676	11,248,334
	RUBAVU	55,919,430	18,639,810	13,979,858	0	0	32,619,668	23,299,762
	KARONGI	88,131,915	29,377,305	22,032,979	22,032,979		73,443,263	14,688,652
	RUTSIRO	68,796,405	22,932,135	17,199,101	17,199,101	11,466,068	68,796,405	0
	NYAMASHEKE	92,049,885	30,683,295	23,012,471	23,012,471	15,341,648	92,049,886	-1
NORTHERN PROVINCE	BURERA	65,319,615	21,773,205	16,329,904	16,329,904	10,886,602	65,319,615	0
	RULINDO	96,067,080	32,022,360	24,016,770	24,016,770	16,011,180	96,067,080	0
	GICUMBI	88,061,580	29,353,860	22,015,395	22,015,395	14,676,930	88,061,580	0
	MUSANZE	72,779,985	24,259,995	18,194,996	18,194,996		60,649,988	12,129,998
	GAKENKE	56,338,740	18,779,580	14,084,685	14,084,685		46,948,950	9,389,790
TOTAL		1,912,741,020					1,734,663,945	

